



3M India Limited
5th Floor Marksquare
61, St Marks Road
Bengaluru 560001, India
Tel: +91 80 22231414
www.3M.com/in

Corporate Relationship Department
BSE Limited
1st Floor, New Trading Ring, Rotunda Building
P.J. Towers, Dalal Street, Fort
Mumbai - 400 001

May 22, 2026

Scrip Code - 523395

The Secretary
National Stock Exchange of India Limited
Exchange Plaza, Bandra – Kurla Complex
Bandra (E), Mumbai – 400 051

Scrip Code – 3MINDIA

Dear Sirs,

Sub: Outcome of the Board Meeting held on Friday, May 22, 2026.

Ref: Reg. 30(2) and Reg. 33 of SEBI (LODR) Regulations, 2015.

In continuation of our letter dated May 17, 2026, we hereby inform you that the Board of Directors of the Company at its Meeting held on May 22, 2026 (Friday) has transacted the following business items *inter-alia* others:

1. The Audited Financial Results for the fourth quarter and financial year ended March 31, 2026 were approved by the Board of Directors and were signed by Mr. Aseem Joshi, Managing Director of the Company; same are attached as **“Annexure-1”**.

We are arranging publication of financial results in the newspapers and on the website of the Company as required under Reg. 33 read with 47 of SEBI (LODR) Regulations, 2015.

2. The Auditors' Report on the aforesaid Audited Financial Results, is attached as **“Annexure-2”**.
3. The Auditors of the Company, Messrs. B S R & Co. LLP, Chartered Accountants, Bengaluru (ICAI Firm Registration No. 101248W/W-100022) have issued Audited Financial Results with unmodified opinion for the financial year ended March 31, 2026.

A copy of declaration in respect of “unmodified opinion” on Audited Financial Results is enclosed as **“Annexure-3”**.



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4. The Board recommended of a Dividend of Rs. 506/- per equity share of face value of Rs. 10/- each (*comprising a Final Dividend of Rs. 160/- and a Special Dividend of Rs. 346/- per share*), for the financial year 2025-26, subject to the approval of shareholders at the ensuing Annual General Meeting to be held in August 2026.

Accordingly, if approved by the shareholders at the ensuing Annual General Meeting, the said dividends will be paid/dispatched within 30 days thereafter.

The Board of Directors have fixed July 17, 2026 (Friday) as the Record Date for determining the entitlement of the shareholders for the payment of the Dividends subject to the approval of shareholders at the ensuing Annual General Meeting.

5. Ms. Radhika Rajan (DIN: 00499485) will cease to be Independent Director of the Company upon completion of her second and final term of five (5) years on May 26, 2026. Ms. Radhika is associated with 3M India since May 2016. Her rich experience in private equity, venture investments, expertise in the fields business management and securities market has immensely benefited the Company. The Board of Directors of the Company place on record their sincere appreciation for the valuable contributions made by Ms. Radhika and extend their gratitude and best wishes for her distinguished services.
6. Based on the recommendation of the Nomination and Remuneration Committee, the Board has appointed Ms. Kavita Nair (DIN: 07771200) as an Additional Director of the Company, categorized as a Non-Executive and Independent Director, with effect from May 27, 2026, to hold office for a term of five (5) consecutive years, subject to the approval of the shareholders of the Company.

Ms. Kavita Nair meets the independence criteria prescribed under the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and is not debarred from holding the office of Director by any order of SEBI or any other authority.
7. The Board has unanimously appointed Mr. Dwarakanath Ranganath Mavinakere (M D Ranganath) (DIN: 07565125) (Non-Executive, Independent Director of the Company) as the “Chairman of the Board”, with effect from May 27, 2026.



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8. In view of the induction of new Director, and the impending retirement of Ms. Radhika Rajan, the Board reconstituted the Committees of the Board as under.

Effective May 27, 2026					
(A)	Audit Committee		(B)	Nomination and Remuneration Committee	
1)	N V Sivakumar	Chairperson	1)	Kavita Nair	Chairperson
2)	M D Ranganath	Member	2)	N V Sivakumar	Member
3)	Kong Sau Wei Elizabeth	Member	3)	Jung Hyun Kim	Member
(C)	Corporate Social Responsibility Committee		(D)	Stakeholders' Relationship Committee	
1)	M D Ranganath	Chairperson	1)	M D Ranganath	Chairperson
2)	Jung Hyun Kim	Member	2)	Kong Sau Wei Elizabeth	Member
3)	Aseem Joshi	Member	3)	Aseem Joshi	Member
4)	Jayanand Kaginalkar	Member			
(E)	Risk Management Committee				
1)	N V Sivakumar	Chairperson			
2)	Kavita Nair	Member			
3)	Kong Sau Wei Elizabeth	Member			
4)	Aseem Joshi	Member			
5)	Jayanand Kaginalkar	Member			

9. The details required under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with SEBI Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026 is enclosed as "**Annexure - 4**".

10. Press Release is enclosed as - "**Annexure - 5**".

The Meeting commenced at 12.37 P.M.(IST) and concluded at 2.25 P.M.(IST).

Please take all the above on record and kindly treat this as compliance with Regulations 30 and 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Thanking you
Yours faithfully
For 3M India Limited

Pratap Rudra Bhuvanagiri
Company Secretary & Compliance Officer
Encl: as above

Regd Office: Plot No 48-51
Electronics City, Bangalore 560100, India
CIN No: L31300KA1987PLC013543
Email: investorhelpdesk.in@mmm.com



3M INDIA LIMITED

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Extract of the Financial Results for the quarter and year ended 31 March 2026

(Rs. in Crores, except per share data, unless otherwise stated)

Particulars	3 months ended 31 March 2026 (Unaudited)	12 months ended 31 March 2026 (Audited)	3 months ended 31 March 2025 (Unaudited)	12 months ended 31 March 2025 (Audited)
Total income from operations (including other income)	1,411.23	5,138.50	1,211.74	4,515.82
Net Profit for the period (before tax, Exceptional and / or Extraordinary items)	248.93	928.36	225.22	773.41
Net Profit for the period before tax (after Exceptional and / or Extraordinary items)	289.17	894.03	225.22	773.41
Net (Loss) / Profit for the period after tax	215.34	522.32	71.37	476.07
Total comprehensive (loss) / income for the period [Comprising Profit / (Loss) for the period (after tax) and other comprehensive income/ (loss) (after tax)]	217.09	522.07	69.98	471.25
Equity share capital	11.27	11.27	11.27	11.27
Reserves (excluding revaluation reserves as per Ind AS)		1,756.88		1,835.23
Earnings per share (in Rs.) (of Rs. 10/- each)				
a) Basic (in Rs.)	191.16	463.66	63.36	422.60
b) Diluted (in Rs.)	191.16	463.66	63.36	422.60

Notes:

- The above audited financial results of 3M India Limited have been reviewed by the Audit Committee and thereafter approved by the Board of Directors at their meeting held on 22 May 2026.
- The financial results of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) as notified by the Ministry of Corporate Affairs pursuant to Section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standard) Rules 2015, as amended and in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- The above is an extract of the detailed format for the unaudited financial results for the quarter and year ended 31 March 2026 filed with the Stock Exchanges under Regulation 33 of the SEBI (Listing and Other Disclosure Requirements) Regulations, 2015. The full format for the unaudited financial results for the quarter and year ended 31 March 2026 are available on the Stock Exchange websites viz. www.bseindia.com, www.nseindia.com and on the Company's website (https://www.3mindia.in/3M/en_IN/company-in/about-3m/financial-facts-local/). The same can be accessed by scanning the QR code provided below.
- The Company had filed an application for an Advance Pricing Agreement ("APA") on 28 March 2018 to resolve certain ongoing transfer pricing related tax litigation matters pertaining to financial years 2014-15 to 2022-23. Following multiple discussions and negotiations with the APA authorities, the Company has received the final draft APA approved by the Central Board of Direct Taxes ("CBDT") on 6 January 2026 which got subsequently signed on 23 February 2026. Accordingly, the Company has recognised tax expense of Rs. 139.47 crores and related interest thereon of Rs. 31.49 crores during the year ended 31 March 2026.
- On 21 November 2025, the Government of India notified the four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 - consolidating 29 existing labour laws. The Ministry of Labour & Employment published Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations. The Company has evaluated and disclosed the incremental impact of these changes using the best information currently available, consistent with the guidance provided by the Institute of Chartered Accountants of India. Considering the materiality and regulatory-driven, non-recurring nature of this impact, the Company has presented such incremental impact amounting to Rs. (40.24) crores as an exceptional item in the financial results for the quarter and Rs. 34.33 crores for year ended 31 March 2026. The increase is primarily on account of past service cost for gratuity due to change in wage definition for employees. The Company continues to monitor the finalisation of Central/ State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect on the basis of such developments as needed.

QR CODE

Place: Bengaluru
Date: 22 May 2026

For and on behalf of the Board
3M India Limited

Aseem Joshi
Managing Director





3M INDIA LIMITED
REGD OFFICE: PLOT NO. 48-51, ELECTRONICS CITY, HOSUR ROAD, BENGALURU 560 100
STATEMENT OF FINANCIAL RESULTS FOR THE QUARTER AND YEAR ENDED 31 MARCH 2026

Sl No	Particulars	Rs. in Crores (except in respect of item 12)				
		3 months ended 31 March 2026 (Unaudited)	3 months ended 31 December 2025 (Unaudited)	3 months ended 31 March 2025 (Unaudited)	12 months ended 31 March 2026 (Audited)	12 months ended 31 March 2025 (Audited)
1	Income					
	(a) Revenue from operations	1,399.24	1,228.05	1,198.23	5,089.76	4,445.56
	(b) Other income	11.99	9.45	13.51	48.74	70.26
	Total income	1,411.23	1,237.50	1,211.74	5,138.50	4,515.82
2	Expenses					
	(a) Cost of materials consumed	478.96	440.41	331.30	1,790.68	1,708.07
	(b) Purchases of stock-in-trade	398.64	300.54	391.43	1,224.41	1,012.73
	(c) Changes in inventories of finished goods, stock-in-trade and work-in-progress	(34.97)	(34.29)	(15.49)	(81.77)	(71.39)
	(d) Employee benefit expenses	117.60	125.12	112.58	481.72	437.79
	(e) Finance costs (refer note 5)	3.97	35.07	1.32	43.50	11.17
	(f) Depreciation and amortisation expense	16.56	15.86	13.71	62.64	55.29
	(g) Other expenses	181.54	165.58	151.67	688.96	588.75
	Total expenses	1,162.30	1,048.29	986.52	4,210.14	3,742.41
3	Profit before exceptional items and tax (1-2)	248.93	189.21	225.22	928.36	773.41
4	Exceptional item (refer note 7)	(40.24)	74.57	-	34.33	-
5	Profit before tax (3-4)	289.17	114.64	225.22	894.03	773.41
6	Tax expense (refer note 5 and 6):					
	(a) Current tax	58.78	192.61	146.73	374.24	287.52
	(b) Deferred tax	15.05	(15.92)	7.12	(2.53)	9.82
	Total	73.83	176.69	163.85	371.71	297.34
7	Profit / (Loss) after tax (5-6)	215.34	(62.05)	71.37	522.32	476.07
8	Other comprehensive income/(loss) (net of tax) - Items that will not be reclassified subsequently to statement of profit and loss					
	(a) Remeasurements of net defined benefit liability	2.33	0.55	(1.86)	(0.34)	(6.44)
	(b) Income tax relating to items not to be reclassified subsequently to statement of profit and loss	(0.58)	(0.14)	0.47	0.09	1.62
	Total other comprehensive income/(loss) (net of tax)	1.75	0.41	(1.39)	(0.25)	(4.82)
9	Total comprehensive income / (loss) (7+8)	217.09	(61.64)	69.98	522.07	471.25
10	Paid up equity share capital (face value of Rs. 10 each)	11.27	11.27	11.27	11.27	11.27
11	Other equity				1,756.88	1,835.23
12	Earnings per share (in Rs.) (face value of Rs. 10 each) (not annualised for the quarters)					
	(a) Basic	191.16	(55.08)	63.36	463.66	422.60
	(b) Diluted	191.16	(55.08)	63.36	463.66	422.60

Notes:

- The above financial results of 3M India Limited have been reviewed by the Audit Committee and thereafter approved by the Board of Directors in its meeting held on 22 May 2026.
- The annual results of the Company have been audited by the Statutory Auditors and they have issued an unqualified audit report on the same. The audit report of the Statutory Auditor is being filed with National Stock Exchange of India Limited ("NSE") and BSE Limited ("BSE") and is also available on the Company's website at https://www.3mindia.in/3M/en_IN/company-in/about-3m/financial-facts-local/. The figures of the quarter ended 31 March 2026 and 31 March 2025 are the balancing figures between the audited figures in respect of the full financial years and the published unaudited year to the third quarter of the respective financial years. Also the figures upto the end of the third quarter were only reviewed and not subjected to audit.
- The above financial results of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) as notified by the Ministry of Corporate Affairs pursuant to Section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standard) Rules 2015, as amended and in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- The Company has no subsidiary/ associate/ joint venture company(ies) as on 31 March 2026.
- The Company had filed an application for an Advance Pricing Agreement ("APA") on 28 March 2018 to resolve certain ongoing transfer pricing related tax litigation matters pertaining to financial years 2014-15 to 2022-23. Following multiple discussions and negotiations with the APA authorities, the Company has received the final draft APA approved by the Central Board of Direct Taxes ("CBDT") on 6 January 2026 which got subsequently signed on 23 February 2026. Accordingly, the Company has recognised tax expense of Rs. 139.47 crores and related interest thereon of Rs. 31.49 crores during the year ended 31 March 2026.
- On 30 April 2025, the Company had filed an application under the Direct Tax Vivad Se Vishwas Scheme, 2024 ("VSV Scheme") enacted vide Chapter IV of the Finance Act, 2024 with a view to settle long pending disputes and litigations relating to certain past years (ranging from 2004-05 to 2013-14) which existed as on 31 March 2025 and accordingly had recognised a tax expense of Rs. 98.91 crores during the year ended 31 March 2025.
- On 21 November 2025, the Government of India notified the four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 - consolidating 29 existing labour laws. The Ministry of Labour & Employment published Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations. The Company has evaluated and disclosed the incremental impact of these changes using the best information currently available, consistent with the guidance provided by the Institute of Chartered Accountants of India. Considering the materiality and regulatory-driven, non-recurring nature of this impact, the Company has presented such incremental impact amounting to Rs. (40.24) crores as an exceptional item in the financial results for the quarter and Rs. 34.33 crores for year ended 31 March 2026. The increase is primarily on account of past service cost for gratuity due to change in wage definition for employees. The Company continues to monitor the finalisation of Central/ State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect on the basis of such developments as needed.
- For the year 2025-26, the Board of the Company has recommended a dividend of Rs. 506 per equity share (final dividend of Rs. 160 per equity share and special dividend of Rs. 346 per equity share) at its meeting held on 22 May 2026. This payment is subject to the approval of the Shareholders in the ensuing Annual General Meeting of the Company.
- The Company's annual financial statements has been presented in Rs. crores in the current year. Accordingly, the previous period figures which were presented in lakhs have been rounded off to crores for comparative purpose. This change has no impact on the financial results or position of the Company.





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CIN No.: L31300KA1987PLC013543

3M INDIA LIMITED		
REGD OFFICE : 48-51, ELECTRONICS CITY, HOSUR ROAD, BENGALURU 560 100		
STATEMENT OF ASSETS AND LIABILITIES		
Rs. in Crores		
Particulars	As at 31 March 2026 (Audited)	As at 31 March 2025 (Audited)
ASSETS		
Non-current assets		
(a) Property, plant and equipment	320.24	318.04
(b) Right - of - use assets	162.96	98.82
(c) Capital work - in - progress	13.81	9.82
(d) Other intangible assets	1.40	0.30
(e) Financial assets		
(i) Loans	0.12	0.15
(ii) Other financial assets	10.11	6.94
(f) Deferred tax assets (net)	22.25	19.63
(g) Income tax assets (net)	19.06	81.90
(h) Other non - current assets	44.92	38.32
Total non - current assets	594.87	573.92
Current assets		
(a) Inventories	822.96	648.24
(b) Financial assets		
(i) Trade receivables	838.60	790.27
(ii) Cash and cash equivalents	812.14	932.78
(iii) Bank balances other than (ii) above	5.64	4.60
(iv) Loans	0.36	0.33
(v) Other financial assets	2.09	5.23
(c) Other current assets	52.98	51.61
(d) Asset held for sale	7.61	7.61
Total current assets	2,542.38	2,440.67
Total assets	3,137.25	3,014.59
EQUITY AND LIABILITIES		
Equity		
(a) Equity share capital	11.27	11.27
(b) Other equity	1,756.88	1,835.23
Total equity	1,768.15	1,846.50
Liabilities		
Non- current liabilities		
(a) Financial liabilities		
(i) Lease liabilities	159.22	91.41
(b) Provisions	44.85	33.73
Total non - current liabilities	204.07	125.14
Current liabilities		
(a) Financial liabilities		
(i) Lease liabilities	10.53	8.12
(ii) Trade payables		
- Total outstanding dues of micro and small enterprises	86.22	55.31
- Total outstanding dues of creditors other than micro and small enterprises	734.20	700.69
(iii) Other financial liabilities	91.01	88.65
(b) Other current liabilities	54.95	57.31
(c) Provisions	82.97	80.83
(d) Current tax liabilities (net)	105.15	52.04
Total current liabilities	1,165.03	1,042.95
Total equity and liabilities	3,137.25	3,014.59

By Order of the Board
For 3M India Limited


Aseem Joshi
Managing Director

Place: Bengaluru
Date: 22 May 2026





3M INDIA LIMITED		
REGD OFFICE: 48-51, ELECTRONICS CITY, HOSUR ROAD, BENGALURU 560 100		
STATEMENT OF CASH FLOWS		
Rs. in Crores		
Particulars	Year ended	
	31 March 2026 (Audited)	31 March 2025 (Audited)
Cash flow from operating activities		
Profit before tax	894.03	773.41
Adjustments for:		
Depreciation and amortisation expense	62.64	55.29
(Reversal) / allowance for doubtful trade receivables (net)	(1.90)	0.34
Liabilities no longer required written back (net)	(0.32)	(5.48)
Share based payments, equity settled	2.26	-
Unrealised exchange gain on foreign currency transactions (net)	(1.33)	(2.33)
(Gain) / loss on disposal and write off of property, plant and equipment (net)	(0.77)	2.03
Interest income	(45.75)	(61.87)
Finance costs	43.50	11.17
	952.36	772.56
Movements in working capital:		
Increase / (decrease) in trade payables	64.98	(65.96)
Increase / (decrease) in provisions	12.92	(1.65)
(Decrease) / increase in other financial liabilities and other liabilities	(4.30)	39.42
(Increase) in trade receivables	(45.73)	(87.51)
(Increase) in inventories	(174.72)	(116.45)
(Increase) / decrease in loans, other financial assets, other current and non current assets	(2.01)	21.78
Cash generated from operations activities	803.50	562.19
Income tax paid (net of refund)	(289.78)	(207.08)
Net cash generated from operating activities (A)	513.72	355.11
Cash flow from investing activities		
Purchase of property, plant and equipment and intangible assets including capital work - in - progress	(58.33)	(55.42)
Proceeds from sale of property, plant and equipment	1.36	0.54
Movement in fixed deposits with original maturity more than three months (net)	-	308.00
Interest received	45.50	68.84
Net cash (used in) / generated from investing activities (B)	(11.47)	321.96
Cash flow from financing activities		
Payment of lease liability (including interest thereon)	(20.21)	(16.92)
Dividends paid	(602.68)	(771.66)
Net cash (used in) financing activities (C)	(622.89)	(788.58)
Net decrease in cash and cash equivalents (A+B+C)	(120.64)	(111.51)
Cash and cash equivalents at the beginning of the year	932.78	1,044.29
Cash and cash equivalents at the end of the year	812.14	932.78
Cash and cash equivalents comprise of :		
Balances with banks:		
- in current accounts	32.22	33.07
- deposits accounts (original maturity of three months or less)	779.92	899.71
	812.14	932.78





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3M INDIA LIMITED					
REGD OFFICE: PLOT NO. 48-51, ELECTRONICS CITY, HOSUR ROAD, BANGALORE 560 100					
SEGMENT-WISE REVENUE, RESULTS, ASSETS AND LIABILITIES FOR THE QUARTER AND YEAR ENDED 31 MARCH 2026					
(Rs. in Crores)					
Particulars	3 months ended 31 March 2026 (Unaudited)	3 months ended 31 December 2025 (Unaudited)	3 months ended 31 March 2025 (Unaudited)	12 months ended 31 March 2026 (Audited)	12 months ended 31 March 2025 (Audited)
Segment revenue					
(a) Safety & Industrial	455.83	401.42	381.46	1,640.04	1,413.87
(b) Transportation & Electronics	518.33	452.28	460.17	1,845.54	1,676.55
(c) Health Care	283.53	225.64	233.73	1,016.58	865.22
(d) Consumer	135.61	128.15	117.20	537.24	464.86
(e) Others	5.94	20.56	5.67	50.36	25.06
Revenue from operations	1,399.24	1,228.05	1,198.23	5,089.76	4,445.56
Segment results					
(a) Safety & Industrial	64.93	61.90	46.94	257.57	146.72
(b) Transportation & Electronics	88.25	86.13	86.96	347.79	300.92
(c) Health Care	60.18	39.96	51.00	209.82	174.67
(d) Consumer	26.04	21.03	26.19	94.11	82.33
(e) Others	1.51	5.81	1.94	13.83	9.68
Total	240.91	214.83	213.03	923.12	714.32
Less: Finance costs	3.97	35.07	1.32	43.50	11.17
Add: Other income	11.99	9.45	13.51	48.74	70.26
Less: Exceptional item	(40.24)	74.57	-	34.33	-
Profit before tax	289.17	114.64	225.22	894.03	773.41
Segment assets					
(a) Safety & Industrial	668.72	591.51	600.31	668.72	600.31
(b) Transportation & Electronics	834.27	704.86	729.79	834.27	729.79
(c) Health Care	324.06	317.81	300.99	324.06	300.99
(d) Consumer	147.67	126.47	124.63	147.67	124.63
(e) Unallocated segment assets	1,162.53	1,186.62	1,258.87	1,162.53	1,258.87
Total segment assets	3,137.25	2,927.27	3,014.59	3,137.25	3,014.59
Segment liabilities					
(a) Safety & Industrial	287.85	256.88	276.73	287.85	276.73
(b) Transportation & Electronics	311.66	260.72	281.67	311.66	281.67
(c) Health Care	156.05	145.66	138.86	156.05	138.86
(d) Consumer	64.06	61.17	56.77	64.06	56.77
(e) Unallocated segment liabilities	549.48	654.04	414.06	549.48	414.06
Total segment liabilities	1,369.10	1,378.47	1,168.09	1,369.10	1,168.09

Notes:

- The assets and liabilities are allocable to the extent they are identifiable to the respective segments. All the others are grouped under 'Unallocated'.
- The figures for the quarter ended 31 March 2026 and 31 March 2025 are the balancing figures between the audited figures in respect of the full financial years and the published unaudited year to date figures up to the third quarter of the respective financial years. Also the figures upto the end of the third quarter were only reviewed and not subjected to audit.
- Segment Reporting in the above financial results: Based on the "management approach" as defined in Ind AS 108 - Operating segments, the Chief Operating Decision Maker evaluates the Company's performance and allocates resources based on an analysis of various performance indicators by business segments. Accordingly, information has been presented along these business segments. The accounting principles used in the preparation of these above financial results are consistently applied to record revenue and expenditure in individual segments.

For and on behalf of the Board
3M India Limited

Aseem Joshi

Managing Director

Place: Bengaluru

Date: 22 May 2026



Registered Office: Plot No. 48-51, Electronics City, Hosur Road, Bengaluru - 560100

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B S R & Co. LLP

Chartered Accountants

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Independent Auditor's Report**To the Board of Directors of 3M India Limited****Report on the audit of the Annual Financial Results****Opinion**

We have audited the accompanying annual financial results of 3M India Limited (hereinafter referred to as the "Company") for the year ended 31 March 2026, attached herewith, being submitted by the Company pursuant to the requirement of Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid annual financial results:

- a. are presented in accordance with the requirements of Regulation 33 of the Listing Regulations in this regard; and
- b. give a true and fair view in conformity with the recognition and measurement principles laid down in the applicable Indian Accounting Standards, and other accounting principles generally accepted in India, of the net profit and other comprehensive income and other financial information for the year ended 31 March 2026.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing ("SAs") specified under section 143(10) of the Companies Act, 2013 ("the Act"). Our responsibilities under those SAs are further described in the *Auditor's Responsibilities for the Audit of the Annual Financial Results* section of our report. We are independent of the Company, in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act, and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us, is sufficient and appropriate to provide a basis for our opinion on the annual financial results.

Management's and Board of Directors' Responsibilities for the Annual Financial Results

These annual financial results have been prepared on the basis of the annual financial statements.

The Company's Management and the Board of Directors are responsible for the preparation and presentation of these annual financial results that give a true and fair view of the net profit/ loss and other comprehensive income and other financial information in accordance with the recognition and measurement principles laid down in Indian Accounting Standards prescribed under Section 133 of the Act and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the annual financial results that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the annual financial results, the Management and the Board of Directors are responsible for

Registered Office:

B S R & Co. (a partnership firm with Registration No. BA61223) converted into B S R & Co. LLP (a Limited Liability Partnership with LLP Registration No. AAB-8181) with effect from October 14, 2013

14th Floor, Central B Wing and North C Wing, Nesco IT Park 4, Nesco Center, Western Express Highway, Goregaon (East), Mumbai - 400063

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Independent Auditor's Report (Continued)

3M India Limited

assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is/are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Annual Financial Results

Our objectives are to obtain reasonable assurance about whether the annual financial results as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual financial results.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual financial results, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3) (i) of the Act, we are also responsible for expressing our opinion through a separate report on the complete set of financial statements on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures in the annual financial results made by the Management and Board of Directors.
- Conclude on the appropriateness of the Management's and Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the appropriateness of this assumption. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual financial results, including the disclosures, and whether the annual financial results represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

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B S R & Co. LLP

Independent Auditor's Report (Continued)
3M India Limited

Other Matter

- a. The annual financial results include the results for the quarter ended 31 March 2026 being the balancing figure between the audited figures in respect of the full financial year and the published unaudited year to date figures up to the third quarter of the current financial year which were subject to limited review by us.

For B S R & Co. LLP

Chartered Accountants

Firm's Registration No.:101248W/W-100022


Umang Banka
Partner

Bengaluru

22 May 2026

Membership No.: 223018

UDIN:26223018EUOKWZ5030



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“Annexure-3”

Corporate Relationship Department
BSE Limited
1st Floor, New Trading Ring, Rotunda Building
P.J. Towers, Dalal Street, Fort
Mumbai - 400 001

May 22, 2026

Scrip Code - 523395

The Secretary
National Stock Exchange of India Limited
Exchange Plaza, Bandra – Kurla Complex
Bandra (E), Mumbai – 400 051

Scrip Code – 3MINDIA

Dear Sirs,

Sub: Declaration pursuant to Reg.33 (3) (d) of SEBI (LODR) Regulations, 2015 - in respect of Audit Report with unmodified opinion for the Audited Financial Results for the year ended March 31, 2026.

We hereby declare and confirm that the Statutory Auditors of the Company, Messrs. BSR & Co. LLP, Chartered Accountants, Bengaluru (ICAI Firm Registration No. 101248W/W-100022) have issued an unmodified opinion on the Audited Financial Results of the Company for the financial year ended March 31, 2026, which have been approved by the Board of Directors at its Meeting held today i.e. May 22, 2026.

Please take the above on record and kindly treat this as compliance with Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Thanking you,
Yours faithfully,

For 3M India Limited


Nikhil Arora
Chief Financial Officer



Disclosure of information pursuant to Regulation 30 of the SEBI Listing Regulations 30(6) read with Para A (7) of Part A of Schedule III of the Listing Regulations and SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026:

Sl	Particulars	Details	Details
1	Name & DIN	Ms. Radhika Rajan (DIN: 00499485)	Ms. Kavita Nair (DIN: 07771200)
2	Reason for Change viz. appointment, re-appointment, resignation, removal, death or otherwise	Will complete her second and final term as Independent Director of the Company on May 26, 2026.	Appointment as an Additional Director of the Company, categorized as Non-Executive and Independent Director with effect from May 27, 2026.
3	Date of Appointment / reappointment/cessation and term of appointment	May 26, 2026 Cessation (retirement)	May 27, 2026 to May 26, 2031 (5 Years) Appointment
4	Brief Profile (in case of appointment)	Not Applicable	<p>Kavita Nair is a seasoned Independent Director serving on the Boards of three listed companies — Blue Dart Express Limited, Savita Oil Technologies Limited, and Greaves Cotton Limited. She also serves as Director at Antarang Foundation and Pygmalion Foundation. In addition, she advises early-stage start-ups, participates actively in the gig economy, and mentors young professionals — especially women — to realise their potential in the world of business.</p> <p>A dynamic and highly regarded leader, Kavita brings over 25 years of extensive experience as a Business Leader, Marketeer, and Strategist across diverse domains. Her career was built primarily at Vodafone Idea Limited, where she held a wide range of senior leadership roles driving P&L, Operations, and new business development.</p> <p>In her final executive role, Kavita served as Chief Digital Transformation and Brand Officer of Vodafone Idea Limited. As a member of the Executive Committee, she led the company-wide digital transformation agenda and drove the strategy, direction, and communication of the Vi brand.</p> <p>She is widely respected for her deep expertise in Marketing and consumer understanding. Kavita led several landmark brand transformations and built some of the most admired brands in India — Orange, Hutch, and Vodafone. As co-creator and champion of iconic campaigns, she brought the lovable Pug and Zoozoos to life, winning the hearts of audiences and earning widespread accolades at home and internationally.</p> <p>She subsequently pivoted to become a technology thought leader with substantive transformation experience, harnessing the power of three — customer, technology, and business — across complex matrix organisations.</p>
5	Disclosure of relationships between directors (in case of appointment of a director)	Not Applicable	Ms. Kavita Nair is not related to any of the Directors of the Company.
6	Confirmation in compliance with SEBI Letter dated June 14, 2018 read along with Exchange Circular dated June 20, 2018 (Affirmation that the person proposed to be appointed as Director is not debarred from holding the office by virtue of any SEBI Order or any other Authority)		It is hereby confirmed that she is not debarred from holding the office of Non-Executive and Independent Director of the Company, by virtue of any SEBI order or any other authority.
7	Shareholding, if any in the Company	Nil	Nil



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Bengaluru, May 22, 2026

Press Release

3M India Limited (the Company) held a meeting of its Board of Directors on May 22, 2026 and is pleased to announce the following highlights of results for the fourth quarter and financial year ended March 31, 2026.

- The Company and all the business segments registered topline growth on Q-o-Q (previous year), Q-o-Q (sequential), and 12 months Y-o-Y (previous year) basis.
- EBITDA registered growth on Q-o-Q (sequential), Q-o-Q (previous year) and 12 months Y-o-Y (previous year) basis.

Financial Results: (Rs. Crores)- Q-o-Q (Sequential) *(Note: all figures are rounded off to nearest digit)*

Particulars	January – March 2026	October - December 2025	% Growth
Sales & Other Operating Income	1,399	1,228	13.9
Other Income	12	9	26.9
EBITDA	269	240	12.2
PBT	289	115	152.2
PAT	215	-62	447.0

Financial Results: (Rs. Crores)- Q-o-Q (previous year)

Particulars	January - March 2026	January - March 2025	% Growth
Sales & Other Operating Income	1,399	1,198	16.8
Other Income	12	14	-11.3
EBITDA	269	240	12.2
PBT	289	225	28.4
PAT	215	71	201.7

Financial Results: (Rs. Crores)- Y-o-Y

Particulars	April - March 2026	April - March 2025	% Growth
Sales & Other Operating Income	5,090	4,446	14.5
Other Income	49	70	-30.6
EBITDA	1,035	840	23.2
PBT	894	773	15.6
PAT	522	476	9.7



Commenting on the fourth quarter and financial year ended March 31, 2026, results Mr. Aseem Joshi, Managing Director of 3M India Limited, said “the Company delivered 16.8% sales growth in the fourth quarter and 14.5% sales growth for the full year, both versus prior period. For the quarter, Healthcare grew 21.3%, Safety & Industrial grew 19.5%, Consumer grew 15.7%, Transportation & Electronics grew 12.6% versus prior year. For the Financial Year 2025-26, all business segments grew double digits with Health Care business leading the Company’s growth. Our teams continued to execute well, with focus on customers and supply partners. I would like to thank our employees for their dedication and customer focus, and to all our stakeholders for their support to our Company.

The Board is pleased to recommend a Dividend of Rs. 506/- per equity share (*comprising a Final Dividend of Rs. 160/- and a Special Dividend of Rs. 346/- per share*), which if approved at the forthcoming 39th Annual General Meeting (AGM) to be held in August, 2026, will be paid/dispatched to the shareholders within 30 days from the date of AGM of the Company. The Board of Directors have fixed July 17, 2026 (Friday) as the Record Date for determining the entitlement of the shareholders for the payment of aforesaid Dividends.”

About 3M in India,

3M India Limited, an Indian Subsidiary of US based 3M Company, was established in 1987 and has its headquarters in Bengaluru with branch offices at Gurgaon. 3M leverages its global innovation expertise to develop homegrown solutions that addresses unique needs of diverse customers in India. 3M has invested in Innovation centers at Bengaluru and Gurgaon to boost local product development. Its manufacturing footprint is spread across Bengaluru, Pune, and Ahmedabad. From products that improve manufacturing efficiency and impact, improved healthcare delivery, to safety solutions that help increase road visibility, everyday kitchen aids and car care products, today, 3M science is improving the lives of millions of Indians. Learn how we’re working to improve lives and make what’s next at [3m.com/news-center](https://www.3m.com/news-center).