

April 2026

Dear Valued 3M Customer:

This letter is to inform you of a planned manufacturing location change for products currently produced at our Fairmont, Minnesota, plant in the United States. As part of 3M's ongoing focus to optimize its global manufacturing operations, the company intends to discontinue manufacturing at its 3M Fairmont, Minn., plant by early 2027.

3M Dual-Lock™ Source of Supply

- We anticipate that supply of 3M Dual Lock™ products currently manufactured at the Fairmont plant will transition to 3M's Knoxville, Iowa, manufacturing facility in the United States. We intend to manufacture 3M Dual Lock™ at the Knoxville manufacturing facility using the same equipment, raw materials, sources, processes, and specifications that are currently being used to manufacture this product at 3M's Fairmont site.

3M Hook & Loop Source of Supply

- We anticipate that supply of 3M Hook & Loop products currently manufactured at our Fairmont plant will transition to 3M's Aberdeen, South Dakota manufacturing facility in the United States.

Timing

For now, no changes are required on your part. We anticipate a smooth transition starting in the fourth quarter of 2026. We are committed to supporting you throughout this process, including understanding your demand plans and assisting you with any required re-qualifications. We look forward to bringing you the same high-quality products that you expect from 3M.

This move is designed to optimize the flow of products between sites to reduce complexity and touch points, drive supply chain efficiency, and deliver high service levels for our customers.

Please contact your 3M representative with any questions.

Sincerely,
Mike Igo
Global Portfolio Manager
3M™ Reclosable Fasteners
3M™ Industrial Adhesives & Tapes Division