



**3M India Limited**  
5<sup>th</sup> Floor Marksquare  
61, St Marks Road  
Bengaluru 560001, India  
Tel: +91 80 22231414  
[www.3M.com/in](http://www.3M.com/in)

March 27, 2026

Corporate Relationship Department  
BSE Limited  
1st Floor, New Trading Ring, Rotunda Building  
P.J. Towers, Dalal Street, Fort  
Mumbai - 400 001

Scrip Code - 523395

The Secretary  
National Stock Exchange of India Limited  
Exchange Plaza, Bandra – Kurla Complex  
Bandra (E), Mumbai – 400 051

Scrip Code – 3MINDIA

Dear Sirs,

**Sub: Postal Ballot e-Voting Results and Scrutinizer's Report.**

In accordance with Reg. 44 of SEBI (LODR) Regulations, 2015, please find enclosed the e-voting results for Postal Ballot Notice dated February 12, 2026 along with report of the Scrutinizer dated March 27, 2026. The results of the e-Voting is in relation to:

1. Appointment of Mr. Dwarakanath Ranganath Mavinakere (DIN: 07565125) as a Non-Executive and Independent Director of the Company.
2. Appointment of Mr. Aseem Kuldip Joshi (DIN: 07504624) as a Director of the Company.
3. Appointment of Mr. Aseem Kuldip Joshi (DIN: 07504624) as Managing Director of the Company and payment of remuneration.
4. Approval of Material Related Party Transactions with 3M Company, USA.
5. Approval for payment of Royalty to 3M Company, USA.
6. Approval of Material Related Party Transactions with 3M Innovation Singapore Pte Ltd.

The resolutions are passed by Members with the requisite majority and is deemed to have been passed on the last date specified by the Company for e-voting ie. Thursday, March 26, 2026.

We are taking steps to display the results along with the scrutinizer's report on the Notice Board of the Company at its registered office, at the Company's website [https://www.3mindia.in/3M/en\\_IN/company-in/about-3m/financial-facts-local/](https://www.3mindia.in/3M/en_IN/company-in/about-3m/financial-facts-local/) and at the website of KFin: <https://evoting.karvy.com> pursuant to Section 108 of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014.

Thanking you  
Yours faithfully  
**For 3M India Limited**

**Pratap Rudra**  
**Company Secretary and Compliance Officer**

VIJAYAKRISHNA K T

BBM, LLB, FCS, ACMA

Company Secretary

# 496/4, II Floor, 10th Cross

Near Bashyam Circle, Sadashivanagar,

Bangalore - 560 080, INDIA

Tel : +91 80 23610847, Mob.: 9448481544

e-mail : vijaykt@vjkt.in

ktvijaykrishna@gmail.com

## REPORT OF SCRUTINIZER ON E-VOTING AND POSTAL BALLOT PROCESS

Private & Confidential  
{Strictly to the addressee only}

27<sup>th</sup> March, 2026

To

Ms. Radhika Govind Rajan

Chairperson

3M India Limited

(CIN: L31300KA1987PLC013543)

Plot No 48-51, Electronic City,

Hosur Road, Bengaluru, 560100,

Karnataka, India.

Madam

I, Vijayakrishna KT, Company Secretary in Whole-time Practice (FCS No. 1788, CP No. 980), having office at # 496/4, 2<sup>nd</sup> Floor, 10<sup>th</sup> Cross, Near Bashyam Circle, Sadashivanagar, Bengaluru, 560080, Karnataka, India, was duly appointed as Scrutinizer by the Company for the purpose of scrutinizing the Postal Ballot undertaken by your Company vide Notice dated 12<sup>th</sup> February, 2026, facility provided as per Sections 108 and 110 of the Companies Act, 2013 ('the Act'), read with Rules 20 and 22 of the Companies (Management & Administration) Rules, 2014 as amended from time to time ('the Rules') and various circulars issued by the Ministry of Corporate Affairs (MCA) namely, Circular No.19/2021 dated December 8, 2021 read with Circular No.14/2020 dated April 8, 2020, Circular No. 17/2020 dated April 13, 2020 and Circular No. 20/2020 dated May 5, 2020, Circular No. 02/2021 dated January 13, 2021 Circular No. 03/2022 dated May 5, 2022 and General Circular No. 11/2022 dated December 28, 2022 and read with other relevant circulars issued in this regard the latest being General Circular No. 03/2025 dated 22<sup>nd</sup> September, 2025 (collectively referred to as "MCA Circulars") and the provisions of Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

My responsibility as Scrutinizer is to ensure that the voting process is conducted in a fair and transparent manner and is restricted to issue Scrutinizer's Report for the votes cast in "favour" or "against" on the Resolution proposed in the Notice dated

12<sup>th</sup> February, 2026 based on the report provided by KFin Technologies Limited, the Agency engaged by the Company to provide e-voting facility.

In terms of the aforesaid Notice and as per the provisions of the Act and the Rules, e-voting was kept open from 25<sup>th</sup> February, 2026 (9:00 A.M. IST) till 26<sup>th</sup> March, 2026 (5:00 P.M. IST) and Members were requested to cast their votes electronically conveying their assent or dissent in respect of the Resolutions on the e-voting platform.

The details containing *inter-alia*, the list of the Members, who voted “for” or “against” on the Resolutions that was put to vote, was derived from the report generated from the e-voting website of KFin Technologies Limited i.e. <https://evoting.kfintech.com> and based on such reports,

350 (Three Hundred Fifty) Members (folio wise) have participated / cast their votes through remote e-voting.

On verification of 350 Members (folio wise) voting through e-Voting, up to 26<sup>th</sup> March, 2026 from the Shareholders of 3M India Limited, holding Equity Shares, both in physical and electronic mode, and based on the information made available to me, I hereby submit my Report on the results of the Postal Ballot, as follows:

**VOTING ANALYSIS:**

**SPECIAL BUSINESS:**

- 1. APPOINTMENT OF MR. DWARAKANATH RANGANATH MAVINAKERE (DIN: 07565125) AS A NON-EXECUTIVE AND INDEPENDENT DIRECTOR OF THE COMPANY.**

**SPECIAL RESOLUTION:**

Particulars	No. of votes contained in Remote E-voting		% Total Valid Votes Cast
	No. of Members voted	No. of Votes cast (Shares)	
Assent	339	9755090	100.00
Dissent	9	148	0.00*
Total	348	9755238	100.00
Invalid**/ Abstained***	2	1876	NA

2. APPOINTMENT OF MR. ASEEM KULDIP JOSHI (DIN: 07504624) AS A DIRECTOR OF THE COMPANY.

ORDINARY RESOLUTION:

Particulars	No. of votes contained in Remote E-voting		% Total Valid Votes Cast
	No. of Members voted	No. of Votes cast (Shares)	
Assent	329	9744814	99.89
Dissent	19	10424	0.11
Total	348****	9755238	100.00
Invalid**/ Abstained***	2	1876	NA

3. APPOINTMENT OF MR. ASEEM KULDIP JOSHI (DIN: 07504624) AS MANAGING DIRECTOR OF THE COMPANY AND PAYMENT OF REMUNERATION.

ORDINARY RESOLUTION:

Particulars	No. of votes contained in Remote E-voting		% Total Valid Votes Cast
	No. of Members voted	No. of Votes cast (Shares)	
Assent	318	9599600	98.40
Dissent	30	155638	1.60
Total	348****	9755238	100.00
Invalid**/ Abstained***	2	1876	NA

4. APPROVAL OF MATERIAL RELATED PARTY TRANSACTIONS WITH 3M COMPANY, USA.

ORDINARY RESOLUTION:

Particulars	No. of votes contained in Remote E-voting		% Total Valid Votes Cast
	No. of Members voted	No. of Votes cast (Shares)	
Assent	336	1306134	99.98

Dissent	10	301	0.02
Total	346	1306435	100.00
Invalid**/ Abstained***	4	8450679	NA

**5. APPROVAL FOR PAYMENT OF ROYALTY TO 3M COMPANY, USA.**

**ORDINARY RESOLUTION:**

Particulars	No. of votes contained in Remote E-voting		% Total Valid Votes Cast
	No. of Members voted	No. of Votes cast (Shares)	
Assent	333	1306130	99.98
Dissent	13	305	0.02
Total	346	1306435	100.00
Invalid**/ Abstained***	4	8450679	NA

**6. APPROVAL OF MATERIAL RELATED PARTY TRANSACTIONS WITH 3M INNOVATION SINGAPORE PTE LTD.**

**ORDINARY RESOLUTION:**

Particulars	No. of votes contained in Remote E-voting		% Total Valid Votes Cast
	No. of Members voted	No. of Votes cast (Shares)	
Assent	337	1306135	99.98
Dissent	10	301	0.02
Total	347	1306436	100.00
Invalid**/ Abstained***	3	8450678	NA

\* Negligible

\*\* Supporting authorization to exercise votes not received and hence, considered as invalid.

\*\*\* Some Shareholders have abstained themselves from voting in the above resolutions.

\*\*\*\* Note 05 (Five) Shareholders have partially voted "For" as well as "Against". Partial votes were counted for the respective category i.e. "For" or "Against" and the number of those members were counted accordingly.

\*\*\*\*\* Note 04 (Four) Shareholders have partially voted "For" as well as "Against". Partial votes were counted for the respective category i.e. "For" or "Against" and the number of those members were counted accordingly.

Based on the foregoing, the resolutions proposed in the Postal Ballot Notice dated 12<sup>th</sup> February, 2026 may be deemed to have been passed by requisite majority.

All the relevant records relating to remote e-voting will be handed over to the Chairman or Company Secretary for preserving safely.

Thanking you

Yours faithfully

KONILA  
THIRUMALESW  
ARA  
VIJAYAKRISHNA

Digitally signed by KONILA  
THIRUMALESWARA  
VIJAYAKRISHNA  
DN: cn=KONILA  
THIRUMALESWARA  
VIJAYAKRISHNA, c=IN,  
si=KARNATAKA, o=PERSONAL,  
serialNumber=c79d74b1815686b962  
82915af922ad88fa3c0834b63827d5b  
6f5845590c7c3a0  
Date: 2026.03.27 16:16:11 +05'30'

Vijayakrishna K T  
Practising Company Secretary  
FCS: 1788 CP: 980  
UDIN: F001788G004126205  
Peer Review Certificate No. 1883/2022

Encl.: As above

**General information about company**

Scrip code	523395
NSE Symbol	3MINDIA
MSEI Symbol	NOTLISTED
ISIN	INE470A01017
Name of the company	3M INDIA LIMITED
Type of meeting	Postal Ballot
Date of the meeting / last day of receipt of postal ballot forms (in case of Postal Ballot)	26-03-2026
Start time of the meeting	
End time of the meeting	

**Scrutinizer Details**

Name of the Scrutinizer	VIJAYAKRISHNA KT
Firms Name	VIJAYAKRISHNA KT
Qualification	CS
Membership Number	980
Date of Board Meeting in which appointed	12-02-2026
Date of Issuance of Report to the company	27-03-2026

### Voting results

Record date	13-02-2026
Total number of shareholders on record date	30953
No. of shareholders present in the meeting either in person or through proxy	
a) Promoters and Promoter group	
b) Public	
No. of shareholders attended the meeting through video conferencing	
a) Promoters and Promoter group	
b) Public	
No. of resolution passed in the meeting	6
Disclosure of notes on voting results	

Resolution(1)								
Resolution required: (Ordinary / Special)			Special					
Whether promoter/promoter group are interested in the agenda/resolution?			No					
Description of resolution considered			APPOINTMENT OF MR. DWARAKANATH RANGANATH MAVINAKERE (DIN: 07565125) AS A NON-EXECUTIVE AND INDEPENDENT DIRECTOR OF THE COMPANY					
Category	Mode of voting	No. of shares held	No. of votes polled	% of Votes polled on outstanding shares	No. of votes – in favour	No. of votes – against	% of votes in favour on votes polled	% of Votes against on votes polled
		(1)	(2)	(3)=[(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-Voting	8448802	8448802	100	8448802	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total		8448802	8448802	100	8448802	0	100
Public- Institutions	E-Voting	1340238	1264578	94.3547	1264578	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total		1340238	1264578	94.3547	1264578	0	100
Public- Non Institutions	E-Voting	1476030	41858	2.8359	41710	148	99.6464	0.3536
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total		1476030	41858	2.8359	41710	148	99.6464
Total		11265070	9755238	86.5972	9755090	148	99.9985	0.0015
Whether resolution is Pass or Not.							Yes	
Disclosure of notes on resolution								

**Details of Invalid Votes**

Category	No. of Votes
Promoter and Promoter Group	0
Public Insitutions	1372
Public - Non Insitutions	0

Resolution(2)								
Resolution required: (Ordinary / Special)				Ordinary				
Whether promoter/promoter group are interested in the agenda/resolution?				No				
Description of resolution considered				APPOINTMENT OF MR. ASEEM KULDIP JOSHI (DIN: 07504624) AS A DIRECTOR OF THE COMPANY				
Category	Mode of voting	No. of shares held	No. of votes polled	% of Votes polled on outstanding shares	No. of votes – in favour	No. of votes – against	% of votes in favour on votes polled	% of Votes against on votes polled
		(1)	(2)	(3)=[(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-Voting	8448802	8448802	100	8448802	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	8448802	8448802	100	8448802	0	100	0
Public- Institutions	E-Voting	1340238	1264578	94.3547	1254302	10276	99.1874	0.8126
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	1340238	1264578	94.3547	1254302	10276	99.1874	0.8126
Public- Non Institutions	E-Voting	1476030	41858	2.8359	41710	148	99.6464	0.3536
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	1476030	41858	2.8359	41710	148	99.6464	0.3536
Total		11265070	9755238	86.5972	9744814	10424	99.8931	0.1069
Whether resolution is Pass or Not.							Yes	
Disclosure of notes on resolution								

**Details of Invalid Votes**

Category	No. of Votes
Promoter and Promoter Group	0
Public Insitutions	1372
Public - Non Insitutions	0

Resolution(3)								
Resolution required: (Ordinary / Special)				Ordinary				
Whether promoter/promoter group are interested in the agenda/resolution?				No				
Description of resolution considered				APPOINTMENT OF MR. ASEEM KULDIP JOSHI (DIN: 07504624) AS MANAGING DIRECTOR OF THE COMPANY AND PAYMENT OF REMUNERATION				
Category	Mode of voting	No. of shares held	No. of votes polled	% of Votes polled on outstanding shares	No. of votes – in favour	No. of votes – against	% of votes in favour on votes polled	% of Votes against on votes polled
		(1)	(2)	(3)=[(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-Voting	8448802	8448802	100	8448802	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total		8448802	8448802	100	8448802	0	100
Public- Institutions	E-Voting	1340238	1264578	94.3547	1109088	155490	87.7042	12.2958
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total		1340238	1264578	94.3547	1109088	155490	87.7042
Public- Non Institutions	E-Voting	1476030	41858	2.8359	41710	148	99.6464	0.3536
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total		1476030	41858	2.8359	41710	148	99.6464
Total		11265070	9755238	86.5972	9599600	155638	98.4046	1.5954
Whether resolution is Pass or Not.							Yes	
Disclosure of notes on resolution								

**Details of Invalid Votes**

Category	No. of Votes
Promoter and Promoter Group	0
Public Insitutions	1372
Public - Non Insitutions	0

Resolution(4)								
Resolution required: (Ordinary / Special)				Ordinary				
Whether promoter/promoter group are interested in the agenda/resolution?				Yes				
Description of resolution considered				APPROVAL OF MATERIAL RELATED PARTY TRANSACTIONS WITH 3M COMPANY, USA				
Category	Mode of voting	No. of shares held	No. of votes polled	% of Votes polled on outstanding shares	No. of votes – in favour	No. of votes – against	% of votes in favour on votes polled	% of Votes against on votes polled
		(1)	(2)	(3)=[(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-Voting	8448802	0	0	0	0	0	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	8448802	0	0	0	0	0	0
Public- Institutions	E-Voting	1340238	1264578	94.3547	1264578	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	1340238	1264578	94.3547	1264578	0	100	0
Public- Non Institutions	E-Voting	1476030	41857	2.8358	41556	301	99.2809	0.7191
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	1476030	41857	2.8358	41556	301	99.2809	0.7191
Total		11265070	1306435	11.5972	1306134	301	99.977	0.023
Whether resolution is Pass or Not.							Yes	
Disclosure of notes on resolution								

**Details of Invalid Votes**

Category	No. of Votes
Promoter and Promoter Group	0
Public Insitutions	1372
Public - Non Insitutions	0

Resolution(5)								
Resolution required: (Ordinary / Special)				Ordinary				
Whether promoter/promoter group are interested in the agenda/resolution?				Yes				
Description of resolution considered				APPROVAL FOR PAYMENT OF ROYALTY TO 3M COMPANY, USA				
Category	Mode of voting	No. of shares held	No. of votes polled	% of Votes polled on outstanding shares	No. of votes – in favour	No. of votes – against	% of votes in favour on votes polled	% of Votes against on votes polled
		(1)	(2)	(3)=[(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-Voting	8448802	0	0	0	0	0	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total		8448802	0	0	0	0	0
Public- Institutions	E-Voting	1340238	1264578	94.3547	1264578	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total		1340238	1264578	94.3547	1264578	0	100
Public- Non Institutions	E-Voting	1476030	41857	2.8358	41552	305	99.2713	0.7287
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total		1476030	41857	2.8358	41552	305	99.2713
Total		11265070	1306435	11.5972	1306130	305	99.9767	0.0233
Whether resolution is Pass or Not.							Yes	
Disclosure of notes on resolution								

**Details of Invalid Votes**

Category	No. of Votes
Promoter and Promoter Group	0
Public Insitutions	1372
Public - Non Insitutions	0

Resolution(6)								
Resolution required: (Ordinary / Special)				Ordinary				
Whether promoter/promoter group are interested in the agenda/resolution?				Yes				
Description of resolution considered				APPROVAL OF MATERIAL RELATED PARTY TRANSACTIONS WITH 3M INNOVATION SINGAPORE PTE LTD				
Category	Mode of voting	No. of shares held	No. of votes polled	% of Votes polled on outstanding shares	No. of votes – in favour	No. of votes – against	% of votes in favour on votes polled	% of Votes against on votes polled
		(1)	(2)	(3)=[(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-Voting	8448802	0	0	0	0	0	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	8448802	0	0	0	0	0	0
Public- Institutions	E-Voting	1340238	1264578	94.3547	1264578	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	1340238	1264578	94.3547	1264578	0	100	0
Public- Non Institutions	E-Voting	1476030	41858	2.8359	41557	301	99.2809	0.7191
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	1476030	41858	2.8359	41557	301	99.2809	0.7191
Total		11265070	1306436	11.5972	1306135	301	99.977	0.023
Whether resolution is Pass or Not.							Yes	
Disclosure of notes on resolution								

**Details of Invalid Votes**

Category	No. of Votes
Promoter and Promoter Group	0
Public Insitutions	1372
Public - Non Insitutions	0