



3M INDIA LIMITED

5th Floor Marksquare

61, St Marks Road

Bengaluru 560001

India

Tele: +91 80 2223 1414

CIN No.: L31300KA1987PLC013543

3M INDIA LIMITED						
REGD OFFICE: PLOT NO. 48-51, ELECTRONICS CITY, HOSUR ROAD, BANGALORE 560 100						
SEGMENT-WISE REVENUE, RESULTS, ASSETS AND LIABILITIES FOR THE QUARTER AND NINE MONTHS ENDED 31 DECEMBER 2025						
(Rs. in Lakhs)						
Particulars	3 months ended 31 December 2025 (Unaudited)	3 months ended 30 September 2025 (Unaudited)	3 months ended 31 December 2024 (Unaudited)	9 months ended 31 December 2025 (Unaudited)	9 months ended 31 December 2024 (Unaudited)	12 months ended 31 March 2025 (Audited)
Segment revenue						
(a) Safety & Industrial	40,141.83	40,461.12	33,409.97	118,420.99	103,240.87	141,386.63
(b) Transportation & Electronics	45,227.94	43,489.23	43,547.74	132,721.02	121,638.33	167,655.60
(c) Health Care	22,564.27	26,692.68	19,874.82	73,304.62	63,149.15	86,521.71
(d) Consumer	12,815.53	14,295.74	11,411.30	40,163.11	34,765.38	46,485.81
(e) Others	2,055.73	1,710.68	751.13	4,441.88	1,938.63	2,505.88
Revenue from operations	122,805.30	126,649.45	108,994.96	369,051.62	324,732.36	444,555.63
Segment results						
(a) Safety & Industrial	6,189.85	6,821.05	2,262.29	19,263.58	9,978.66	14,672.35
(b) Transportation & Electronics	8,613.37	8,343.02	6,871.12	25,954.31	21,395.72	30,092.23
(c) Health Care	3,996.41	5,970.48	3,009.61	14,964.36	12,367.15	17,466.82
(d) Consumer	2,103.15	2,406.27	1,419.64	6,806.62	5,613.48	8,232.40
(e) Others	581.26	539.87	444.10	1,231.90	773.58	967.85
Total	21,484.04	24,080.69	14,006.76	68,220.77	50,128.59	71,431.65
Less: Finance costs	3,507.41	231.59	279.03	3,953.42	985.64	1,117.51
Add: Other income	944.86	1,231.71	1,682.96	3,675.09	5,675.17	7,026.52
Less: Exceptional item	7,457.26	-	-	7,457.26	-	-
Profit before tax	11,464.23	25,080.81	15,410.69	60,485.18	54,818.12	77,340.66
Segment assets						
(a) Safety & Industrial	59,151.01	60,789.09	53,358.32	59,151.01	53,358.32	60,031.38
(b) Transportation & Electronics	70,486.04	65,817.31	71,951.70	70,486.04	71,951.70	72,979.15
(c) Health Care	31,780.85	32,135.70	25,371.80	31,780.85	25,371.80	30,098.54
(d) Consumer	12,647.10	13,948.39	11,826.79	12,647.10	11,826.79	12,463.39
(e) Unallocated segment assets	118,661.50	93,118.19	130,383.39	118,661.50	130,383.39	125,886.71
Total segment assets	292,726.50	265,808.68	292,892.00	292,726.50	292,892.00	301,459.17
Segment liabilities						
(a) Safety & Industrial	25,688.44	22,456.03	27,013.09	25,688.44	27,013.09	27,673.56
(b) Transportation & Electronics	26,071.72	21,444.91	25,995.83	26,071.72	25,995.83	28,166.74
(c) Health Care	14,566.05	12,579.71	14,074.97	14,566.05	14,074.97	13,886.20
(d) Consumer	6,117.05	5,762.59	5,818.85	6,117.05	5,818.85	5,676.87
(e) Unallocated segment liabilities	65,404.18	42,522.22	42,337.87	65,404.18	42,337.87	41,406.11
Total segment liabilities	137,847.44	104,765.46	115,240.62	137,847.44	115,240.62	116,809.48

Notes:

- The assets and liabilities are allocable to the extent they are identifiable to the respective segments. All the others are grouped under 'Unallocated'.
- Segment Reporting in the above financial results. Based on the "management approach" as defined in Ind AS 108 - Operating segments, the Chief Operating Decision Maker evaluates the Company's performance and allocates resources based on an analysis of various performance indicators by business segments. Accordingly, information has been presented along these business segments. The accounting principles used in the preparation of these above financial results are consistently applied to record revenue and expenditure in individual

Place: Bengaluru
Date: 12 February 2026

For and on behalf of the Board
3M India Limited

Ramesh Ramadurai
Managing Director



Registered Office: Plot No. 48-51, Electronics City, Hosur Road, Bengaluru - 560100

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