

3M INDIA LIMITED

5th Floor Marksquare 61, St Marks Road Bengaluru 560001 India

Tele: +91 80 2223 1414 CIN: No.: L31300KA1987PLC013543

3M INDIA LIMITED REGD OFFICE: 48-51, ELECTRONICS CITY, HOSUR ROAD, BENGALURU 560 100 STATEMENT OF ASSETS AND LIABILITIES

Particulars	STATEMENT OF ASSETS AND LIABILITIES Rs. in Lakhs			
ASSETS Non-current assets (a) Property, plant and equipment (b) Capital work - in- progress (a) Property, plant and equipment (b) Capital work - in- progress (a) Property, plant and equipment (b) Capital work - in- progress (a) Property, plant and equipment (b) Capital work - in- progress (a) Property, plant and equipment (b) Capital work - in- progress (a) Property, plant and equipment (b) Capital work - in- progress (a) Property, plant and equipment (b) Property	Particulars	Δs at		
ASSETS Non-current liabilities Non-current liabili	T di tiodidio			
Non-current assets				
A Property, plant and equipment 31,117.57 31,804.41 981.60 Co. Plagith vor. in- progress 1,763.11 981.60 Co. Plagith vor. in- progress 9,993.86 9,881.71 93.60 Co. Plagith vor. in- progress 21.69 30.42 21.69 30.42 21.69 30.42 21.69 30.42 21.69 30.42 21.69 30.42 21.69 30.42 21.69 30.42 30.42 31.51 31.51 31.51 31.51 31.51 31.51 31.51 31.51 31.51 31.51 31.51 31.51 31.51 32.50 30.52 32.50	ASSETS			
(b) Capital work - in - progress 1,763, 11 981, 50 (c) Right - of - use assets 9,903, 86 7,811, 11 7,903, 86 7	Non-current assets			
CR Right - of - use assets 9,993.86 9,881.71 30.42 (c) Other intangible assets 11.51 15.13 15.17 15.13 15.	(a) Property, plant and equipment	31,117.57	31,804.41	
d) Other intangible assets 21.69 30.42 (e) Financial assets 15.13 15.17 (ii) Other financial assets 737.25 694.35 (iii) Deferred tax assets (net) 2.2008 9.1962.92 (iii) Deferred tax assets (net) 8.121.23 8.190.31 (iv) Other on-current assets 4.703.23 3.811.31 Total non-current assets 4.703.23 3.811.31 Total non-current assets 4.703.23 3.813.31 Total non-current assets 58.052.76 57.392.02 Current assets 76.92.76 79.92.02 Current assets 76.92.76 79.92.70 (iii) Bank balances other than (ii) above 584.23 460.46 (iii) Cash and cash equivalents 61.862.02 93.277.92 (iii) Bank balances other than (iii) above 584.23 460.46 (iv) Loans 33.71 32.80 (v) Other financial assets 579.45 523.24 (c) Other current assets 579.45 523.24 (d) Asset held for sale 760.77 760.77 Total current assets 265.808.68 301.459.17 COUITY AND LIABILITIES Equity (a) Equity share capital 1.126.51 1.126.51 (b) Other equity 15.9916.71 18.35.23.18 Total equity 161.043.22 184.649.69 Liabilities 9.539.25 9.141.00 (a) Financial liabilities 9.539.25 9.141.00 (b) Provisions 4.134.91 3.372.90 Total non-current liabilities 792.64 812.53 Current liabilities 792.64 812.	(b) Capital work - in - progress	1,763.11	981.60	
e Financial assets	(c) Right - of - use assets	9,993.86	9,881.71	
15.13	(d) Other intangible assets	21.69	30.42	
(ii) Other financial assets 737 25 69435 (b) Defered tax assets (net) 2,209 69 1,962 92 (g) Income tax assets (net) 8,121 23 8,190.31 (h) Other non - current assets 4,073 23 3,383.13 Total non - current assets 58,052.76 57,392.02 Current assets (a) Inventories 64,565.31 64,823.85 (b) Financial assets (i) Cash and cash equivalents 61,362.02 93,277.92 (iii) Bank balances other than (ii) above 554.23 460.46 (iv) Loans 33.71 32.80 (v) Other financial assets 579.45 523.24 (c) Other current assets 2,947.67 5,161.37 (d) Asset held for sale 760.77 760.77 Total current assets 265,808.68 301,459.17 Equity 40 1,126.51 1,126.51 Total assets 265,808.68 301,459.17 183,523.18 Total current assets 265,808.68 301,459.17 183,523.18 Total assets 265,808.68 301,459.17 183,523.18 Total assets <td< td=""><td>(e) Financial assets</td><td></td><td></td></td<>	(e) Financial assets			
(f) Defered tax assets (net) (g) Income tax assets (net) (h) Other non - current assets Current assets Current assets Current assets (g) Irrade receivables (g) Comed tax assets (net) (g) Financial assets (g) Current assets (g) Comed tax assets (net) (g) Cash and cash equivalents (g) Cash and cash equivalents (g) Cash and cash equivalents (g) Lease (asset) (g) Other financial assets (g) Comed tax asset	(i) Loans	15.13	15.17	
S	(ii) Other financial assets	737.25	694.35	
(h) Other non - current assets 4,073,23 3,831.13 Total non - current assets 58,052.76 57,392.02 Current assets 6,156.51 64,823.85 (b) Financial assets 66,456.51 64,823.85 (i) Tradie receivables 76,822.76 79,026.74 (ii) Cash and cash equivalents 61,362.02 93,277.92 (iii) Bank balances other than (ii) above 584.23 460.46 (iv) Loans 33.71 32.80 (v) Other financial assets 579.45 523.24 (c) Other current assets 2,947.67 5,161.37 (d) Asset held for sale 760.77 760.77 Total current assets 265,808.68 301,459.17 EQUITY AND LIABILITIES 207,755.92 244,067.15 Equity (a) Equity share capital 1,126.51 1,126.51 (b) Other equity 159,916.71 183,523.18 Total equity 159,916.71 183,523.18 I (b) Other equity 159,916.71 183,523.18 Total outstanding liabilities 9,539.25 9,141.00 (b) Provisions 4,134.91 3,372.90	(f) Deferred tax assets (net)	2,209.69	1,962.92	
Total non - current assets S8,062.76 57,392.02	(g) Income tax assets (net)	8,121.23	8,190.31	
Current assets (a) Inventories (b) Financial assets (b) Cash and cash equivalents (a) Cash and cash equivalents (b) Cash and cash equivalents (c) Cother current assets (c) Other financial assets (c) Other current assets (c) Other current assets (c) Cother current assets ((h) Other non - current assets	4,073.23	3,831.13	
a) Inventorias 64,565.31 64,823.85 (b) Financial assets (b) Financial assets (c) Financial assets 76,922.76 79,026.74 79,027.75 79,026.74 79,026.75 79	Total non - current assets	58,052.76	57,392.02	
a) Inventorias 64,565.31 64,823.85 (b) Financial assets (b) Financial assets (c) Financial assets 76,922.76 79,026.74 79,027.75 79,026.74 79,026.75 79	Surrent coasts			
(b) Financial assets (i) Trade receivables (i) Trade receivables (ii) Cash and cash equivalents (iii) Cash and cash equivalents (iii) Cash and cash equivalents (iv) Loans (v) Other financial assets (d) Asset held for sale Total current assets 2047.67 Total current assets 2058.808.68 301,459.17 EQUITY AND LIABILITIES Equity (a) Equity share capital (b) Other equity 1159,916.71 183,523.18 Non- current liabilities (a) Financial liabilities (b) Lease liabilities (i) Lease liabilities (i) Lease liabilities (a) Financial liabilities (a) Financial liabilities (a) Financial liabilities (a) Financial liabilities (i) Lease liabilities (i) Lease liabilities (a) Financial liabilities (a) Financial liabilities (a) Financial liabilities (b) Current financial liabilities (i) Lease liabilities (ii) Lease liabilities (iii) Lease liabilities (iii) Lease liabilities (iii) Lease liabilities (iii) Lease l		64 565 24	64 922 05	
(i) Trade receivables 76,922.76 79,026.74 (ii) Cash and cash equivalents 76,922.76 93,277.92 (ii) Bank balances other than (ii) above 584.23 460.46 (iv) Loans 784.25 460.46 (iv) Loans 784.25 460.46 (iv) Loans 784.25 460.46 (iv) Cother financial assets 784.25 460.46 (iv) Cother current assets 785.25 460.46 (iv) Cother current liabilities 785.25 460.25		64,565.31	64,823.85	
(ii) Cash and cash equivalents (iii) Bank balances other than (ii) above (iii) Loans (iv) Loans (iv) Cother financial assets (v) Other financial assets (v) Other financial assets (v) Other financial assets (v) Other current assets (v) Other current assets (v) Other current assets (v) Other financial fin		76 000 76	70 006 74	
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C) Other current assets				
(d) Asset held for sale 760.77 760.77 Total current assets 207,755.92 244,067.15 Total assets 265,808.68 301,459.17 EQUITY AND LIABILITIES 2 2 Equity 1,126.51 1,126.51 1,126.51 (b) Other equity 159,916.71 183,523.18 183,523.18 Total equity 161,043.22 184,649.69 Liabilities 8 8 8 9,539.25 9,141.00 9,141.00 9,141.00 9,599.25 9,141.00 <	I ''			
Total current assets				
Total assets 265,808.68 301,459.17 EQUITY AND LIABILITIES Equity (a) Equity share capital 1,126.51 1,126.51 159,916.77 183,523.18 Total equity 159,916.77 183,523.18 Total equity 161,043.22 184,649.69 Liabilities Non- current liabilities (a) Financial liabilities (i) Lease liabilities 9,539.25 9,141.00 (b) Provisions 9,539.25 9,141.00 (b) Provisions 4,134.91 3,372.90 Total non - current liabilities (a) Financial liabilities (ii) Lease liabilities (iii) Clease liabilities (iii) Trade payables - Total outstanding dues of micro and small enterprises 5,587.63 5,531.12 70tal outstanding dues of creditors other than micro and small enterprises 56,754.70 70,068.65 (iii) Other current liabilities 3,509.93 5,730.85 (c) Provisions 8,797.18 8,083.24 (d) Current tax liabilities (net) 3,812.10 5,203.75 Total current liabilities (iii) Other tax liabilities (net) 91,091.30 104,295.68				
EQUITY AND LIABILITIES Equity (a) Equity share capital (b) Other equity 1,126,51 1,126,51 1,59,916,71 183,523,18 Total equity 161,043,22 184,649.69 Liabilities Non- current liabilities (a) Financial liabilities (i) Lease liabilities (b) Provisions 1,3674,16 12,513,90 Current liabilities (i) Lease liabilities (ii) Trade payables - Total outstanding dues of micro and small enterprises - Total outstanding dues of creditors other than micro and small enterprises (iii) Other financial liabilities (iiii) Other financial liabilities (iiii) Other financial liabilities (iiii) Other financial liabilities (iiii) Other financial liabi	Total current assets	207,755.92	244,067.15	
Equity (a) Equity share capital 1,126,51 1,126,51 1,126,51 1,126,51 1,126,51 1,126,51 1,126,51 1,126,51 1,126,51 1,126,51 1,126,51 1,126,51 1,126,51 1,126,51 1,126,51 1,135,23,18 183,523,18 183,523,18 1,126,51	Total assets	265,808.68	301,459.17	
(a) Equity share capital 1,126.51 1,126.51 (b) Other equity 159,916.71 183,523.18 Total equity 161,043.22 184,649.69 Liabilities 161,043.22 184,649.69 Non- current liabilities 9,539.25 9,141.00 (b) Provisions 9,539.25 9,141.00 Total non - current liabilities 13,674.16 12,513.90 Current liabilities 792.64 812.53 (i) Trade payables 792.64 812.53 - Total outstanding dues of micro and small enterprises 5,587.63 5,531.12 - Total outstanding dues of creditors other than micro and small enterprises 56,754.70 70,068.65 (iii) Other financial liabilities 11,837.12 8,865.44 (b) Other current liabilities 3,509.93 5,730.85 (c) Provisions 8,797.18 8,083.24 (d) Current tax liabilities (net) 3,812.10 5,203.75 Total current liabilities 91,091.30 104,295.58	EQUITY AND LIABILITIES			
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Liabilities Non- current liabilities (a) Financial liabilities 9,539.25 9,141.00 (b) Provisions 4,134.91 3,372.90 Total non - current liabilities 13,674.16 12,513.90 Current liabilities (i) Lease liabilities 792.64 812.53 (ii) Trade payables 70tal outstanding dues of micro and small enterprises 5,587.63 5,531.12 - Total outstanding dues of creditors other than micro and small enterprises 56,754.70 70,068.65 (iii) Other financial liabilities 11,837.12 8,865.44 (b) Other current liabilities 3,509.93 5,730.85 (c) Provisions 8,797.18 8,083.24 (d) Current tax liabilities (net) 3,812.10 5,203.75 Total current liabilities 91,091.30 104,295.58	(b) Other equity	159,916.71	183,523.18	
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Non- current liabilities (a) Financial liabilities (i) Lease liabilities 9,539.25 9,141.00 (b) Provisions 4,134.91 3,372.90 Total non - current liabilities 13,674.16 12,513.90 Current liabilities *** *** (a) Financial liabilities 792.64 812.53 (ii) Trade payables 792.64 812.53 - Total outstanding dues of micro and small enterprises 5,587.63 5,531.12 - Total outstanding dues of creditors other than micro and small enterprises 56,754.70 70,068.65 (iii) Other financial liabilities 11,837.12 8,865.44 (b) Other current liabilities 3,509.93 5,730.85 (c) Provisions 8,797.18 8,083.24 (d) Current tax liabilities (net) 3,812.10 5,203.75 Total current liabilities 91,091.30 104,295.58	L taking a			
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(a) Financial liabilities 792.64 812.53 (ii) Trade payables 792.64 812.53 - Total outstanding dues of micro and small enterprises 5,587.63 5,531.12 - Total outstanding dues of creditors other than micro and small enterprises 56,754.70 70,068.65 (iii) Other financial liabilities 11,837.12 8,865.44 (b) Other current liabilities 3,509.93 5,730.85 (c) Provisions 8,797.18 8,083.24 (d) Current tax liabilities (net) 3,812.10 5,203.75 Total current liabilities 91,091.30 104,295.58	Total non - current habilities	13,674.16	12,513.90	
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- Total outstanding dues of micro and small enterprises 5,587.63 5,531.12 - Total outstanding dues of creditors other than micro and small enterprises 56,754.70 70,068.65 (iii) Other financial liabilities 11,837.12 8,865.44 (b) Other current liabilities 3,509.93 5,730.85 (c) Provisions 8,797.18 8,083.24 (d) Current tax liabilities (net) 3,812.10 5,203.75 Total current liabilities 91,091.30 104,295.58		102.01		
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(iii) Other financial liabilities 11,837.12 8,865.44 (b) Other current liabilities 3,509.93 5,730.85 (c) Provisions 8,797.18 8,083.24 (d) Current tax liabilities (net) 3,812.10 5,203.75 Total current liabilities 91,091.30 104,295.58		1	'	
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(c) Provisions 8,797.18 8,083.24 (d) Current tax liabilities (net) 3,812.10 5,203.75 Total current liabilities 91,091.30 104,295.58			'	
(d) Current tax liabilities (net) 3,812.10 5,203.75 Total current liabilities 91,091.30 104,295.58				
Total current liabilities 91,091.30 104,295.58				
Total equity and liabilities 265,808.68 301,459.17		3.,55.1100	75.,25766	
	Total equity and liabilities	265,808.68	301,459.17	

By Order of the Board For 3M India Limited

> Ramesh Ramadurai Managing Director

Place: Bengaluru Date: 03 November 2025

