| General information about company | | | | | |
|---|----------|--------------------------------|--|--|--|
| Scrip code | 5233 | 395 | | | |
| NSE Symbol | 3MI | 3MINDIA | | | |
| MSEI Symbol | NO | TLISTED | | | |
| ISIN | INE | 470A01017 | | | |
| Name of the entity | 3M | INDIA LIMITED | | | |
| Date of start of financial year | 01-0 | 4-2025 | | | |
| Date of end of financial year | 31-0 | 3-2026 | | | |
| Reporting Quarter Type | Qua | rterly | | | |
| Date of Quarter Ending | 30-0 | 06-2025 | | | |
| Type of company | Equ | ity | | | |
| Whether Annexure I (Part A) of the SEBI Circular dated December 31, 2024 related to Compliance Report on Corporate Governance is applicable to the entity? | Yes | | | | |
| Whether Annexure I (Part B) of the SEBI Circular dated December 31, 2024 related to Investor Grievance Redressal Report is Applicable to the entity? | Yes | | | | |
| Whether Annexure I (Part C) of the SEBI Circular dated December 31, 2024 related to Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies is Applicable to the entity? | No | Not Applicable for the quarter | | | |
| Whether Annexure I (Part D) of the SEBI Circular dated December 31, 2024 related to Disclosure of Imposition of Fine or Penalty is Applicable to the entity? | No | Not Applicable for the quarter | | | |
| Whether Annexure I (Part E) of the SEBI Circular dated December 31, 2024 related to Disclosure of Updates to Ongoing Tax Litigations or Disputes is Applicable to the entity? | Yes | | | | |
| Risk management committee | App | licable | | | |
| Market Capitalisation as per immediate previous Financial Year | Тор | 500 listed entities | | | |
| Is SCORE ID Available ? | Yes | | | | |
| SCORE Registration ID | 2300 | 002 | | | |
| Reason For No SCORE ID | | | | | |
| Type of Submission | Original | | | | |
| Remarks (website dissemination) | | | | | |
| Remarks for Exchange (not for Website Dissemination) | | | | | |

Annexure I

Annexure I to be submitted by listed entity on quarterly basis

I. Composition of Board of Directors

| | 1. Composition of Board of Directors | | | | | | | | | |
|----|---|--------------------------------------|------------|--------------|---|-------------------------|-------------------------|------------------|--|--|
| | | | | Disclosure o | of notes on composition of l | ooard of directors | s explanatory | | | |
| | Whether the listed entity has a Regular Chairperson Yes | | | | | | | | | |
| | | No | | | | | | | | |
| Sr | Title (Mr / Ms) | Name of the Director | PAN | DIN | Category 1 of directors | Category 2 of directors | Category 3 of directors | Date of Birth | | |
| 1 | Mr | RAMESH RAMADURAI | AAMPR9889E | 07109252 | Executive Director | Not Applicable | MD | 13-02- 1962 | | |
| 2 | Ms | RADHIKA GOVIND RAJAN | AKDPR3238A | 00499485 | Non-Executive - Independent Director | Chairperson | | 23-04- 1956 | | |
| 3 | Ms | JUNG HYUN KIM | ZZZZZ9999Z | 10954275 | Non-Executive - Non Independent Director | Not Applicable | | 30-11- 1975 | | |
| 4 | Mr | JAYANAND VASUDEORAO KAGINALKAR | ABKPK3686P | 07904558 | Executive Director | Not Applicable | | 19-05- 1964 | | |
| 5 | Ms | KONG SAU WAI ELIZABETH | ZZZZZ9999Z | 10879418 | Non-Executive - Non Independent Director | Not Applicable | | 28-11- 1981 | | |
| 6 | Mr | NARUMANCHI VENKATA SIVAKUMAR | ASEPS2822G | 03534101 | Non-Executive - Independent Director | Not Applicable | | 01-02- 1963 | | |
| 7 | Ms | YUN JIN | ZZZZZ9999Z | 09474323 | Non-Executive - Non Independent Director | Not Applicable | | 11-03- 1974 | | |
| 8 | Mr | ANDREW PAUL BENNETT | ZZZZZ9999Z | 10681735 | Non-Executive - Non Independent Director | Not Applicable | | 29-02- 1968 | | |

I. Composition of Board of Directors

Disqualification of Directors under section 164 of the Companies Act, 2013

| Sr | Whether the director is disqualified? | Start Date of disqualification | End Date of disqualification | Details of disqualification | Current status |
|----|---------------------------------------|--------------------------------|------------------------------|-----------------------------|----------------|
| 1 | No | | | | Active |
| 2 | No | | | | Active |
| 3 | No | | | | Active |
| 4 | No | | | | Active |
| 5 | No | | | | Active |
| 6 | No | | | | Active |
| 7 | No | | | | Inactive |
| 8 | No | | | | Inactive |

| | I. Composition of Board of Directors | | | | | | | | | | | | |
|----|---|------------------------------------|-----------------------------------|-----------------------|-------------------|--|--|---|---|--|----------------------------|-----------------------------|--------------------------------------|
| Sr | Whether special resolution passed? [Refer Reg. 17(1A) of Listing Regulations] | Date of passing special resolution | Initial Date of appointment | Date of Reappointment | Date of cessation | Tenure of director (in months) | No of Directorship in listed entities including this listed entity (Refer Regulation 17A of Listing Regulations) | No of Independent Directorship in listed entities including this listed entity [with reference to proviso to regulation 17A(1) & reg. 17A(2)] | Number of memberships in Audit/ Stakeholder Committee(s) including this listed entity (Refer Regulation 26(1) of Listing Regulations) | No of post of Chairperson in Audit/ Stakeholder Committee held in listed entities including this listed entity (Refer Regulation 26(1) of Listing Regulations) | Reason for Cessation | Notes for not providing PAN | Notes for not providing DIN |
| 1 | NA | | 27-03- 2015 | 13-02- 2024 | | | 1 | 0 | 1 | 0 | | | |
| 2 | Yes | 24-03- 2021 | 27-05- 2016 | 27-05- 2021 | | 109.4 | 3 | 3 | 4 | 1 | | | |
| 3 | NA | | 01-04- 2025 | 22-05- 2025 | | | 1 | 0 | 0 | 0 | | Textual Information(1) | |
| 4 | NA | | 01-04- 2025 | 01-04- 2025 | | | 1 | 0 | 0 | 0 | | | |
| 5 | NA | | 01-01- 2025 | 30-01- 2025 | | | 1 | 0 | 2 | 0 | | Textual Information(2) | |
| 6 | NA | | 15-07- 2024 | 15-07- 2024 | | 11.16 | 4 | 4 | 6 | 5 | | | |

0

0

Textual

Textual

Information(3)

Information(4)

Others

Others

0

0

2024

04-02-

2022

15-07-

2024

NA

NA

2024

01-04-

2025

01-04-

2025

| Text Block | | | | | |
|---|---|--|--|--|--|
| Textual Information(1) Foreign Director | | | | | |
| Textual Information(2) | Foreign Director | | | | |
| Textual Information(3) Forign Director. Resigned as Director w.e.f 1 April 2025 | | | | | |
| Textual Information(4) | extual Information(4) Foreign Director. Resigned as Director w.e.f 1 April 2025 | | | | |

| Αι | Audit Committee Details | | | | | | | |
|----|--|---------------------------------|---|-------------|---------------------|----------------------|---------------------------|--|
| | | Whether the | Yes | | | | | |
| Sr | To DIN Name of Committee Mumber Number Category 1 of directors Category 2 of directors | | | | Date of Appointment | Date of Cessation | Remarks | |
| 1 | 03534101 | NARUMANCHI VENKATA SIVAKUMAR | Non-Executive - Independent Director | Chairperson | 14-08-2024 | | | |
| 2 | 00499485 | RADHIKA GOVIND RAJAN | Non-Executive - Independent Director | Member | 27-05-2016 | | | |
| 3 | 10879418 | KONG SAU WAI ELIZABETH | Non-Executive - Non Independent Director | Member | 01-04-2025 | | | |
| 4 | 09474323 | YUN JIN | Non-Executive - Non Independent Director | Member | 04-02-2022 | 01-04-2025 | Textual Information(1) | |

| | Sr Text Block |
|------------------------|---|
| Textual Information(1) | Resigned as Director w.e.f 1 April 2025 |

| No | Nomination and remuneration committee | | | | | | | | |
|----|---|---------------------------------|---|-------------|---------------------|----------------------|---------------------------|--|--|
| | Wheth | er the Nomination and remune | Yes | | | | | | |
| Sr | r DIN Name of Committee Category 1 of directors Category 2 of directors | | | | Date of Appointment | Date of Cessation | Remarks | | |
| 1 | 03534101 | NARUMANCHI VENKATA SIVAKUMAR | Non-Executive - Independent Director | Chairperson | 26-03-2025 | | | | |
| 2 | 00499485 | RADHIKA GOVIND RAJAN | Non-Executive - Independent Director | Member | 14-08-2024 | | | | |
| 3 | 10954275 | JUNG HYUN KIM | Non-Executive - Non Independent Director | Member | 01-04-2025 | | | | |
| 4 | 10681735 | ANDREW PAUL BENNETT | Non-Executive - Non Independent Director | Member | 14-08-2024 | 01-04-2025 | Textual Information(1) | | |

| | Sr Text Block |
|------------------------|---|
| Textual Information(1) | Resigned as Director w.e.f 1 April 2025 |

| St | Stakeholders Relationship Committee | | | | | | | | | |
|----|-------------------------------------|----------------------------|---|-------------------------|---------------------|----------------------|---------|--|--|--|
| | 7 | Whether the Stakeholders F | Yes | | | | | | | |
| Sr | DIN Number | Name of Committee members | Category 1 of directors | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks | | | |
| 1 | 00499485 | RADHIKA GOVIND RAJAN | Non-Executive - Independent Director | Chairperson | 27-05-2016 | | | | | |
| 2 | 10879418 | KONG SAU WAI ELIZABETH | Non-Executive - Non Independent Director | Member | 26-03-2025 | | | | | |
| 3 | 07109252 | RAMESH RAMADURAI | Executive Director | Member | 01-06-2019 | | | | | |

| Ri | Risk Management Committee | | | | | | | | | |
|----|--|-----------------------------------|---|-------------|---------------------|----------------------|---------|--|--|--|
| | | Whether the Risk Mana | Yes | | | | | | | |
| Sr | r DIN Number Name of Committee members Category 1 of directors Category 2 of directors | | | | Date of Appointment | Date of Cessation | Remarks | | | |
| 1 | 03534101 | NARUMANCHI VENKATA SIVAKUMAR | Non-Executive - Independent Director | Chairperson | 14-08-2024 | | | | | |
| 2 | 10879418 | KONG SAU WAI ELIZABETH | Non-Executive - Non Independent Director | Member | 01-04-2025 | | | | | |
| 3 | 07109252 | RAMESH RAMADURAI | Executive Director | Member | 01-06-2019 | | | | | |
| 4 | 07904558 | JAYANAND VASUDEORAO KAGINALKAR | Executive Director | Member | 01-04-2025 | | | | | |
| 5 | 00499485 | RADHIKA GOVIND RAJAN | Non-Executive - Independent Director | Member | 01-04-2019 | | | | | |

| Co | Corporate Social Responsibility Committee | | | | | | | | |
|----|---|--------------------------------------|---|---|------------|----------------------|---------------------------|--|--|
| | Whether | the Corporate Social Responsi | Yes | | | | | | |
| Sr | DIN Number | Name of Committee members | Category 1 of directors | Category 1 of directors Category 2 of directors A | | Date of Cessation | Remarks | | |
| 1 | 00499485 | RADHIKA GOVIND RAJAN | Non-Executive - Independent Director | Chairperson | 29-05-2020 | | | | |
| 2 | 07109252 | RAMESH RAMADURAI | Executive Director | Member | 28-03-2015 | | | | |
| 3 | 07904558 | JAYANAND VASUDEORAO KAGINALKAR | Executive Director | Member | 01-04-2025 | | | | |
| 4 | 10954275 | JUNG HYUN KIM | Non-Executive - Non Independent Director | Member | 01-04-2025 | | | | |
| 5 | 10879418 | KONG SAU WAI ELIZABETH | Non-Executive - Non Independent Director | Member | 26-03-2025 | 01-04-2025 | Textual Information(1) | | |

| | Sr Text Block |
|------------------------|--------------------|
| Textual Information(1) | Resigned as Member |

| | Oth | ier Committee | | | | | |
|---|-----|---------------|---------------------------|-------------------------|-------------------------|-------------------------|---------|
| 2 | Sr | DIN Number | Name of Committee members | Name of other committee | Category 1 of directors | Category 2 of directors | Remarks |

| ▲ | 4 |
|------------|---|
| Annexure | |
| AIIIICAUIC | 1 |

Annexure 1

III. Meeting of Board of Directors

Disclosure of notes on meeting of board of directors explanatory

| Sr. No. | Date(s) of meeting (if any) in the previous quarter | Date(s) of meeting (if any) in the current quarter | Maximum gap between any two consecutive (in number of days) | Notes for not providing Date | Whether requirement of Quorum met (Yes/No) | Total Number of Directors as on date of the meeting | Number of Directors present* (All directors including Independent Director) | No. of Independent Directors attending the meeting* |
|------------|---|--|--|---------------------------------------|--|---|---|---|
| 1 | 29-01-2025 | | | | Yes | 8 | 8 | 3 |
| 2 | 07-02-2025 | | 8 | | Yes | 7 | 7 | 3 |
| 3 | 24-02-2025 | | 16 | | Yes | 7 | 6 | 3 |
| 4 | 13-03-2025 | | 16 | | Yes | 7 | 7 | 3 |
| 5 | | 28-05-2025 | 75 | | Yes | 6 | 5 | 2 |

Annexure 1

IV. Meeting of Committees

| | | Disclos | sure of notes o | | | | | | | |
|----|---------------------------------------|---|---|-------------------------|--|--|--|--|---|--|
| Sr | Name of Committee | Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order) | Maximum gap between any two consecutive (in number of days) | Name of other committee | Reason for not providing date | Whether requirement of Quorum met (Yes/No) | Total Number of Directors in the Committee as on date of the meeting | Number of Directors Present (All Directors including Independent Director) | No. of Independent Directors attending the meeting* | No. of members attending the meeting (other than Board of Directors) |
| 1 | Audit Committee | 29-01-2025 | | | | Yes | 4 | 4 | 3 | 0 |
| 2 | Audit Committee | 07-02-2025 | 8 | | | Yes | 4 | 4 | 3 | 0 |
| 3 | Audit Committee | 13-03-2025 | 33 | | | Yes | 4 | 4 | 3 | 0 |
| 4 | Audit Committee | 28-05-2025 | 75 | | | Yes | 3 | 3 | 2 | 0 |
| 5 | Nomination and remuneration committee | 29-01-2025 | | | | Yes | 3 | 3 | 2 | 0 |
| 6 | Nomination and remuneration committee | 07-02-2025 | 8 | | | Yes | 3 | 3 | 2 | 0 |

Annexure 1

IV. Meeting of Committees

| 1 7. | Meeting of Cor | nmittees | | | | | | | | |
|------|--|---|---|-------------------------|--|--|--|--|---|--|
| Sr | Name of Committee | Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order) | Maximum gap between any two consecutive (in number of days) | Name of other committee | Reason for not providing date | Whether requirement of Quorum met (Yes/No) | Total Number of Directors in the Committee as on date of the meeting | Number of Directors Present (All Directors including Independent Director) | No. of Independent Directors attending the meeting* | No. of members attending the meeting (other than Board of Directors) |
| 7 | Nomination and remuneration committee | 24-02-2025 | 16 | | | Yes | 3 | 3 | 2 | 0 |
| 8 | Nomination and remuneration committee | 13-03-2025 | 16 | | | Yes | 3 | 3 | 2 | 0 |
| 9 | Nomination and remuneration committee | 28-05-2025 | 75 | | | Yes | 3 | 3 | 2 | 0 |
| 10 | Nomination and remuneration committee | 04-06-2025 | 6 | | | Yes | 3 | 3 | 2 | 2 |
| 11 | Stakeholders Relationship Committee | 07-02-2025 | | | | Yes | 4 | 4 | 3 | 0 |
| 12 | Stakeholders Relationship Committee | 28-05-2025 | 109 | | | Yes | 3 | 3 | 1 | 0 |
| 13 | Corporate Social | 28-05-2025 | | | | Yes | 4 | 4 | 1 | 0 |

| | Responsibility Committee | | | | | | | | |
|----|---------------------------------|------------|--|-----|---|---|---|---|--|
| 14 | Risk Management Committee | 28-05-2025 | | Yes | 5 | 5 | 2 | 0 | |

| | | | | | 4 |
|---|----|--------------|-----|---|---|
| Δ | nn | ex | III | Δ | |
| | | \mathbf{L} | uı | • | _ |

V. Affirmations

| Sr | Subject | Compliance status (Yes/No) |
|----|---|----------------------------|
| 1 | The composition of Board of Directors is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015 | Yes |
| 2 | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015 a. Audit Committee | Yes |
| 3 | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. b. Nomination & remuneration committee | Yes |
| 4 | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. c. Stakeholders relationship committee | Yes |
| 5 | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. d. Risk management committee (applicable to the top 1000 listed entities) | Yes |
| 6 | The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015. | Yes |
| 7 | The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015. | Yes |
| 8 | This report and/or the report submitted in the previous quarter has been placed before Board of Directors. | Yes |

| | Annexure 1 | | | | |
|----|-------------------|--|--|--|--|
| Sr | Subject | Compliance status | | | |
| 1 | Name of signatory | Pratap Rudra Bhuvanagiri | | | |
| 2 | Designation | Company Secretary and Compliance Officer | | | |

| | Details of Cyber security incidence | | | | | |
|-----------------------|--|----------------------------|--|--|--|--|
| | Whether as per Regulation 27(2)(ba) of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the quarter | | | | | |
| Number of cyber secur | ity incidence or breaches or loss of data event occurred during the quarter | | | | | |
| Sr. | Date of the event | Brief details of the event | | | | |

| Signatory Details | | | |
|-----------------------|--|--|--|
| Name of signatory | Pratap Rudra Bhuvanagiri | | |
| Designation of person | Company Secretary and Compliance Officer | | |
| Place | Bangalore | | |
| Date | 30-07-2025 | | |

| Investor Grievance Details | | | | | | | |
|---|----|--|--|--|--|--|--|
| No. of investor complaints pending at the beginning of Quarter | 6 | | | | | | |
| No. of investor complaints received during the Quarter | 35 | | | | | | |
| No. of investor complaints disposed off during the Quarter | 41 | | | | | | |
| No. of investor complaints those remaining unresolved at the end of the Quarter | 0 | | | | | | |

Disclosure of Updates to Ongoing Tax Litigations or Disputes The updates on tax litigations or disputes in terms of sub-para 8 of para B of Part A of Schedule III read with corresponding provisions of Annexure 18 of the Master Circular are given below:

| of the Master Circular are given below: | | | | | | | | |
|---|--|--|--|---|--|--|--|--|
| Any Other Information for Disclosure of Updates to Ongoing Tax Litigations or Disputes | | | | | | | | |
| Sr. No. | Name of the opposing party | Date of initiation of the litigation / dispute | Status of the litigation / dispute as per last disclosure | Current status of the litigation / dispute | | | | |
| 1 | Assistant Commissioner of Sales Tax, Unit 11, Ahmedabad | 30-03-2019 | Appeal filed with Joint Commissioner (Appeals), Gujarat. | The company has received Order No.106/5/25 dated 11-06-2025 (year 2013-14) with a demand of Rs.9,78,184/ The company in the process of filing rectification application. | | | | |
| 2 | Assistant Commissioner of Sales Tax, Unit 11, Ahmedabad | 20-06-2020 | Appeal filed with Joint Commissioner (Appeals), Gujarat. | The company received Order No.110/5/25 (year 2014-15) dated 11-06-2025 with a refund of Rs.14,92,373/ The company has accepted the order and filed refund application. | | | | |
| 3 | Assistant Commissioner of Sales Tax, Unit 11, Ahmedabad | 15-02-2021 | Appeal filed with Joint Commissioner (Appeals), Gujarat. | The company received Order No.111/5/25 (Year 2016-17)dated 11-06-2025 with a refund of Rs.31,32,302/ The company has accepted the order and filed refund application. | | | | |
| 4 | Commercial Tax Officer (Audit - 1.10), DGSTO - 1, Bengaluru | 21-04-2025 | Appeal filed with Joint Commissioner (Appeals), Karnataka. | The company received Order No. GST AP.NO.362/2024-25 (2018-19) dated 21-04-2025 with a demand of Rs.1,39,36,598/ The company is reviewing the Order. | | | | |
| 5 | Commercial Tax Officer (Audit - 1.10), DGSTO - 1, Bengaluru | 21-04-2025 | Appeal filed with Joint Commissioner (Appeals), Karnataka. | The company received Order No. GST AP.NO.396/2024-25 (2019-20) dated 27-09-2025 with a demand of Rs.8,85,785/ The company is reviewing the Order. | | | | |
| 6 | LTU Circle 1, Bengaluru | 20-03-2018 | Appeal filed with Commissioner (Appeals) -14, Bengaluru | The company opted to settle this litigation under Vivad Se Vishwas Scheme, 2024. The company received Form 2 from Principal Commissioner of Income Tax, Bengaluru, on 24 June 2025, determining Rs. 17.2 Crores as payable under the above Scheme. The company paid the said amount and awaiting final order in Form 4. | | | | |