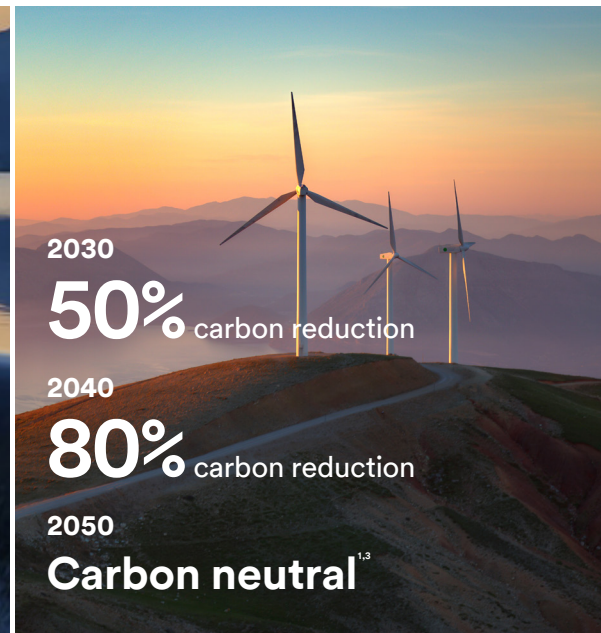
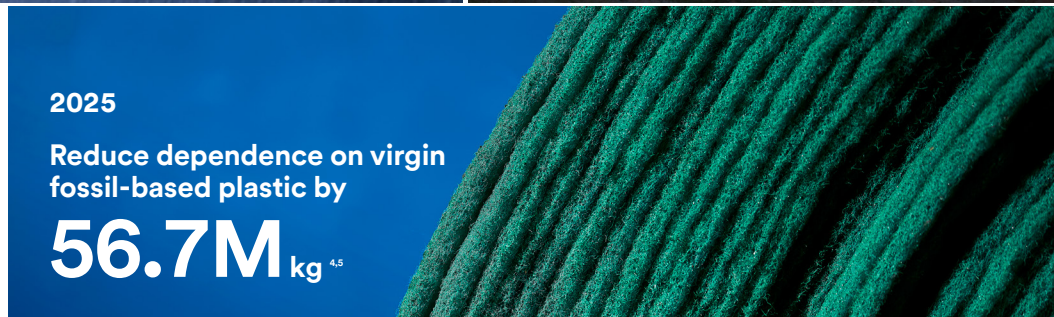


Increasing our ambitions

Our Sustainability goals and ESG metrics reflect a heightened commitment to thinking holistically about how our operations and products can drive change for a sustainable future. Because it is our ambition to improve lives we have aligned our Strategic Sustainability Framework and goals with the UN Sustainable Development Goals. In 2021 3M announced it expects to invest approximately \$1 billion over 20 years to accelerate new environmental goals: achieve carbon neutrality, reduce water use at its facilities, return higher quality water to the environment after use in manufacturing operations, and reduce dependence on virgin fossil-based plastic.



3M will install state of the art technology by 2023, and be fully operational by 2024 to return **higher quality water to the environment** after use. Through these efforts, 3M expects to **reduce its overall water usage by 9.5B** liters per year.^{1,2}



Our goals mitigate climate change and **improve lives across our global communities**. We are committed to leading in and helping shape a world with cleaner air, better water quality, and less waste.

¹ 2019 is the baseline measurement year

² Expands our previous commitment, which aimed to reduce water use by 10% between 2015 and 2025

³ Expands our previous 2025 goal to stay below 50% of our 2002 baseline, meaning 3M's 2030 Scope 1 and 2 emissions will now be reduced more than 85% from 2002 levels

⁴ Established in 2020 to drive trend and trajectory progress over time

⁵ 2020 is the baseline measurement year