



January 31, 2022

Dear Supplier,

As we communicated previously, 3M is implementing an Enterprise Resource Planning (ERP) system. We are targeting August 1, 2022 for the deployment of this system for the «PLANT», which will impact our business with you. This notification is part of our effort to ensure you are ready to transact with us in new ways as we continue to deploy our ERP.

Please refer to [3M.com/SupplierDirect](https://www.3m.com/SupplierDirect) to review the **Supplier Toolkit** and additional information regarding deployed locations in the U.S.

Questions?

- Purchase Orders/invoices: to the Buyer listed on the 3M PO
- All others: refer to the Supplier Toolkit for information and additional contacts

Sincerely,

A handwritten signature in black ink, appearing to read "Rhondia Turano".

Rhondia Turano
Senior Vice President, Strategic Sourcing & Packaging Solutions
3M Corporate Headquarters – St. Paul, MN