

## Year-end 2018

3M is one of 30 companies in the Dow Jones Industrial Average and is a component of the Standard & Poor's 500 Index.

### Sales

Worldwide  
**\$32.8B**

International  
**\$19.9B**  
*61% of company's total*

### R&D and Related Investments

2018  
**\$1.8B**

Last four years  
**\$7.2B**

### Employees

Worldwide  
**93,516**

United States  
**37,412**

International  
**56,104**

### Net Income

Reported  
**\$5.3B**

Percent to sales  
**16.3%**

Earnings per share  
**\$8.89**  
*Diluted – reported*

### Capital Investments

2018  
**\$1.6B**

Last four years  
**\$5.8B**

### Dividends (Paid every quarter since 1916)

Cash dividends paid per share  
**\$5.44**  
*One original share, if held, is now 3,072 shares*

### Taxes

Income tax expense  
**\$1.6B**

### Patents Awarded

In 2018  
**U.S. 688; Total 4,208**

Company history  
**117,000**

### Organization (Effective April 1)

23 business units, managed under these four business groups:

- Safety & Industrial
- Transportation & Electronics
- Health Care
- Consumer

Operations in about 29 U.S. states and 70 countries around the world.

R&D capabilities in 50 countries.

### Technology

46 technology platforms, including:

- Adhesives
- Abrasives
- Films
- Light Management
- Microreplication
- Nanotechnology
- Nonwoven Materials
- Surface Modification

8,000 researchers worldwide; 4,300 in the United States.

### Sustainability Results

At 3M, Sustainability drives our purpose-driven innovation in manufacturing, products and new technologies--and we're always trying to do more. We collaborate with our customers, governments and communities to solve shared global problems and improve every life. 3M has a longstanding commitment to Sustainability from the Pollution Prevention Pays program that began in 1975 to 3M's 2025 Sustainability goals that include water, climate and energy targets.

We've long been recognized for our leadership in Sustainability and have been listed on the Dow Jones Sustainability Index for 19 years.

3M's Sustainability strategy focuses 3M's efforts in three areas with high aspirations:

Science for Circular: Design solutions that do more with less material, advancing a global circular economy.

Science for Climate: Innovate to decarbonize industry, accelerate global climate solutions and improve our environmental footprint.

Science for Community: Create a more positive world through science and inspire people to join us.

Beginning in 2019, all new products entering 3M's new product commercialization process must articulate a Sustainability Value Commitment. The goal means that every new product will demonstrate how it drives impact for the greater good.

[https://www.3m.com/3M/en\\_US/sustainability-us/](https://www.3m.com/3M/en_US/sustainability-us/)

### Community Citizenship/3Mgives

Cash and product donations to education, community and environmental programs topped \$73 million in 2017; 3Mgives has contributed \$1.6 billion since its inception.

3M employees and retirees volunteered more than 295,000 hours improving lives around the world.